



UGANDA PRISONS SERVICE

# NEWSLETTER

MONTHLY

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## HONORING GEN. ARONDA NYAKAIRIMA'S LEGACY

President Yoweri Museveni paid a heartfelt tribute to Gen. Aronda, describing him as a “true patriot and brave soldier” who embodied Uganda’s ideological principles.



*The chief guest, H.E. The President Yoweri Kaguta Museveni addresses attendees of the 1st Kampala Defence and Security Expo at the late Hon. Gen. Aronda Nyakairima's memorial event*

Pg. 06



Pg. 11

**PASS OUT OF 70 PRISON OFFICERS ON JUNIOR COMMAND AND STAFF COURSE**



Pg. 23

**UPS'S HISTORIC PARTNERSHIP WITH ACHOLI CULTURAL INSTITUTION**

# WISDOM CORNER



**Can. Dr. Johnson OR Byabashaija**  
**Commissioner General of Prisons**

The independence of Ghana is meaningless unless it is linked up with the total liberation of the African continent.

**Kwame Nkrumah**

You cannot carry out fundamental change without a certain amount of madness. In this case, it comes from non conformity, the courage to turn your back on the old formulas, the courage to invent the future.

**Thomas Sankara**

Freedom and unity are more important than money, and without them, we cannot achieve true prosperity.

**Julius Nyerere**

Until the lions have their own historians, the history of the hunt will always glorify the hunter.

**Chinua Achebe**

The greatest challenge for Africa is the restoration of its self-confidence, so it can negotiate its own position in the world with dignity.

**Ali Mazrui**

Always bear in mind that the people are not fighting for ideas, for the things in anyone's head. They are fighting to win material benefits, to live better and in peace, to see their lives go forward, to guarantee the future of their children.

**Amilcar Cabral**

I am because we are, and since we are, therefore I am.

**John Mbiti**

## Chief Editor



**FRANK BAINE MAYANJA**

**SENIOR COMMISSIONER OF PRISONS  
(DEPUTY DIRECTOR - CORPORATE AFFAIRS  
AND PUBLIC RELATIONS OFFICER)**

Welcome to the September 2024 Edition of Uganda Prisons Service Newsletter. In this edition we highlight on the; Honouring Gen. Aronda Nyakairima, Pass out of 70 Prison Officers, Concluded CGP's working tour of North Western Region, Historic partnership with Acholi Cultural Institution, memory lane, and obituary, among others.

**Enjoy!**

## Contents

Monthly Statistics .....	03
Honoring Gen. Aronda Nyakairima's Contribution to Uganda's security and development .....	06
Pass Out Of 70 Prison Officers On Junior Command And Staff Course .....	11
Junior Command And Staff Course Participants .....	15
CGP Concludes Extensive Working Tour Of North Western Region .....	19
UPS Historic Partnership With Acholi Cultural Institution.....	23
Rwot David Acana II Tours Ug Prison Farm Lotuturu .....	26
International Corrections Conference, 2024 .....	27
UPS Boosts Customer Care And Public Relations Skills For Officers.....	30
Fight Against Violent Extremism In Northern And Eastern Uganda .....	32
Rotary Club Of Kampala Springs Supports Inmates .....	35
Enhanced Access To Justice In Uganda .....	37
Memory lane .....	39
Obituary .....	39

## EDITORIAL TEAM



**CP. Sentalo Moses IQA**  
Editorial



**SSP. Maureen Ninsiima,**  
OC Mbale M



**SSP Ayo Felix, ICT**  
Deputy Chief Editor



**Osekel Ingabat John, OS**  
Logistics



**No.9456 Sgt Wdr  
Tarsisio Ahimbisibwe**  
Photo-journalist



**No.14065 Cpl Wdr  
Ayikubua Peter**  
Photo-journalist



**No.17007 Cpl Wdr  
Akena Fred**  
Reporter

Graphics: No 17242 Wdr Ashaba Rac Mac

**Publication of Uganda Prisons Service**



## UGANDA PRISONS SERVICE MONTHLY STATISTICS SUMMARY September, 2024

### 1. PRISONERS

#### 1.1. Population Change

Table 1: September, 2024 Average Population of Prisoners

Categories	Aug-24			Sep-24			% Change
	Males	Females	Total	Males	Females	Total	
Convicts:	39,456	1,864	<b>41,320</b>	39,216	1,874	<b>41,090</b>	-0.6
Remands:	34,963	1,756	<b>36,719</b>	34,692	1,776	<b>36,468</b>	-0.7
Debtors:	356	144	<b>500</b>	374	166	<b>540</b>	8.0
<b>Total:</b>	<b>74,775</b>	<b>3,764</b>	<b>78,539</b>	<b>74,282</b>	<b>3,816</b>	<b>78,098</b>	<b>-0.6</b>
Percentage (%)	95.2	4.8	100.0	95.1	4.9	100.0	
Approved Capacity			21,126			21,232	0.5
Occupancy Rate (%)			371.8			367.8	

#### 1.2. Percentage composition of Remands, Convicts and Debtors for the month of September, 2024.

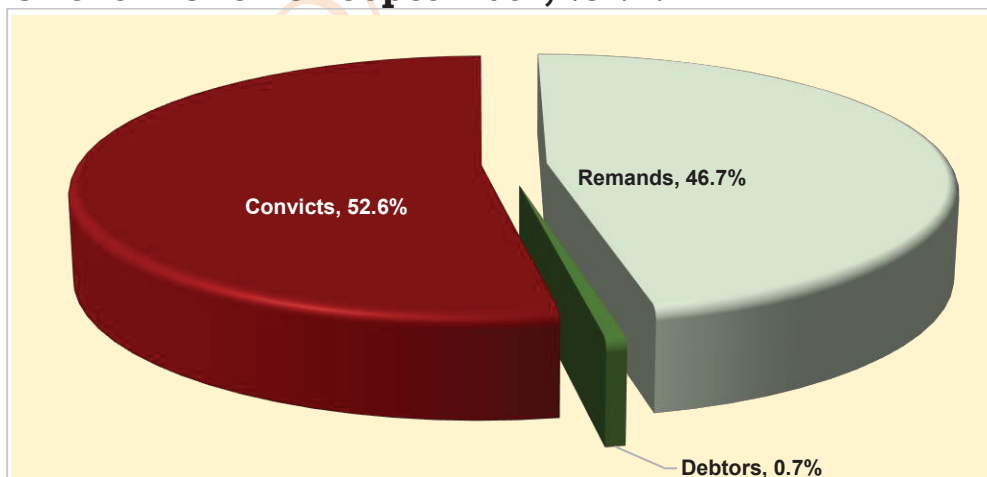


Figure 1: Composition of Prisons population

### 1.3. Monthly Population Trend of Prisoners for the period (January 2024 to September 2024)

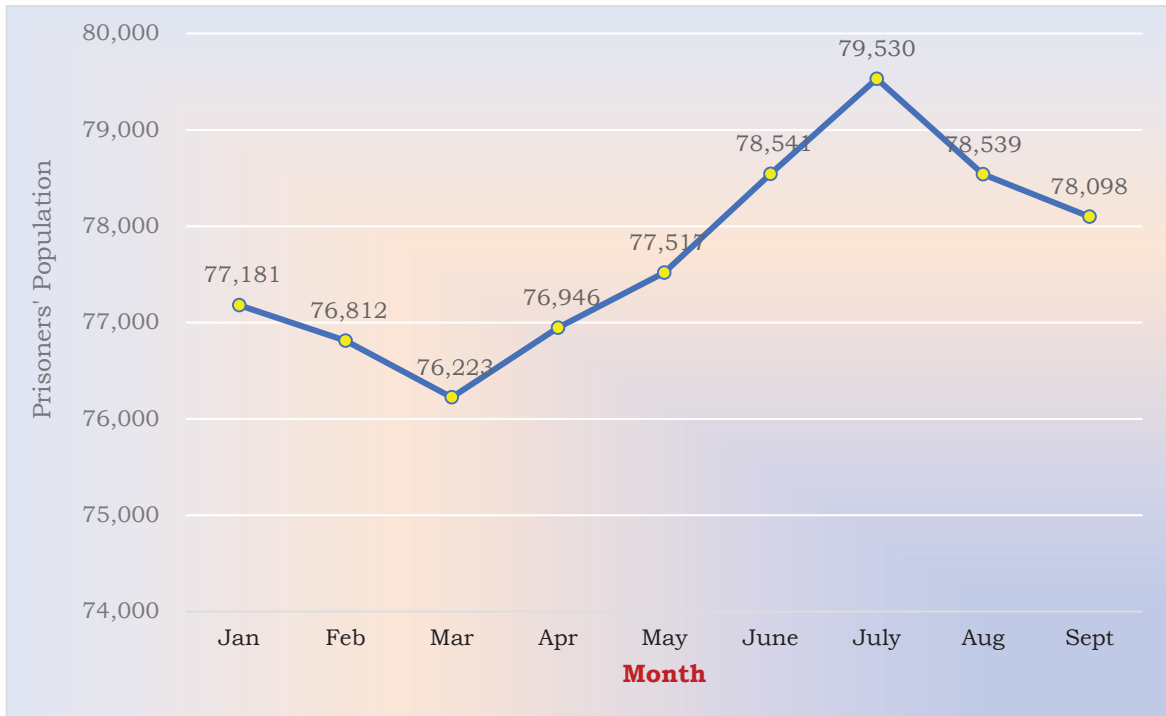


Figure 2: Trend of prisoners' population growth for the period (January 2024 to September 2024)

### 1.4. Population Composition Trends for Convicts, Remands, and Debtors for the period (January 2024 to September 2024)

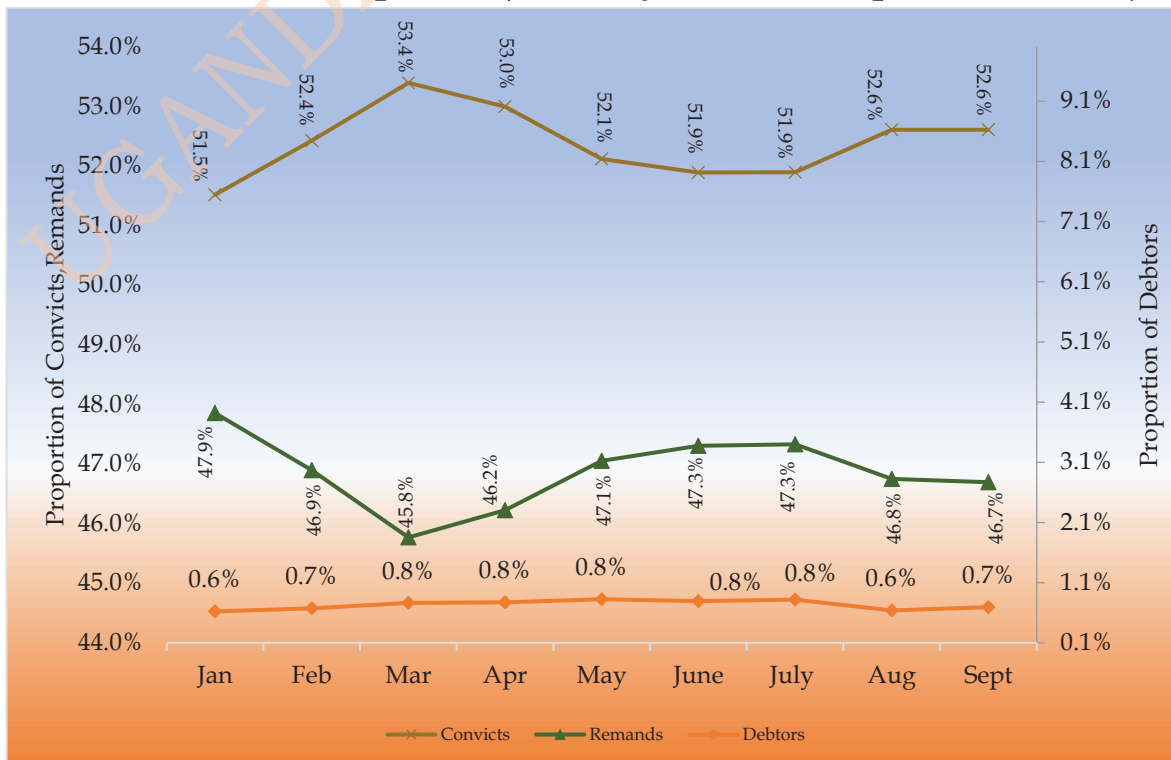


Figure 3: Monthly composition trends of convicts, remands, and debtors.

## 2. STAFFING POSITION

### 2.1 Staff Strength

Table 2: September, 2024 Staff Strength.

STAFF CATEGORY	GENDER		TOTAL
	Males	Females	
<b>Uniformed</b>	<b>9,562</b>	<b>4,014</b>	<b>13,576</b>
Senior officers	513	116	629
Principal officers	689	173	862
NCOs	8,360	3,725	12,085
<b>Non-Uniformed</b>	<b>264</b>	<b>234</b>	<b>498</b>
Senior officers	106	82	188
Junior officers	158	152	310
<b>GRAND TOTAL</b>	<b>9,826</b>	<b>4,248</b>	<b>14,074</b>
Percentage	69.8	30.2	100.0

### 2.2 Uniformed staff by Rank

Table 3: Uniformed staff by Rank

Rank	Gender		Total
	Male	Female	
CGP	1		1
DCGP	1		1
ACGP	6		6
SCP	3		3
CP	14	5	19
ACP	15	6	21
SSP	40	7	47
SP	97	29	126
SASP	33	8	41
ASP	139	25	164
CASP	164	36	200
PO I	239	60	299
PO II	194	51	245
CPO	256	62	318
Ch/Wdr I	200	55	255
Ch/Wdr II	279	93	372
Ch/Wdr III	515	209	724
Sgt/Wdr	1,205	577	1,782
Cpl/Wdr	2,022	1,024	3,046
L/Cpl	668	317	985
Wdr	3,471	1,450	4,921
<b>Total</b>	<b>9,562</b>	<b>4,014</b>	<b>13,576</b>

# LEGACY OF LEADERSHIP: HONORING GEN. ARONDA NYAKAIRIMA'S CONTRIBUTIONS TO UGANDA'S SECURITY AND DEVELOPMENT



*H.E Yoweri Kaguta Museveni, The President of the Republic of Uganda in a group photo with cabinet ministers, top government officials and high ranking officers of the UPDF at the Kampala Defence and Security Expo 2024 hosted by Speke Resort Munyoyo*

## **The inaugural Kampala Defence and Security Expo 2024 took place at Speke Resort Munyonyo, presided over by His Excellency President Yoweri Kaguta Museveni.**

**T**his three-day event, organized by Ministry of Defence and Veteran Affairs (MODVA) and Ministry of Internal Affairs (MIA), not only showcased the Uganda's security and defense capabilities but also honored the enduring legacy of Gen. Aronda Nyakairima, former Minister of Internal Affairs and Chief of Defence Forces, marking the first annual memorial since his passing in 2015. The expo celebrated Gen. Aronda as a "paragon of revolutionary sacrifice, Pan-Africanism, patriotism, and courage," acknowledging his role in shaping the country's security landscape and socio-economic transformation.

The event highlighted Uganda's growing self-reliance in defense, security, and industrial production, showcasing military hardware, cutting-edge equipment, and innovative defense solutions. President Museveni inaugurated the event by touring various exhibits, including those from the

Uganda People's Defence Forces (UPDF), Uganda Police Force (UPF), and Uganda Prisons Service (UPS). Each service demonstrated its unique contributions to national security, underlining Uganda's ability to produce military and security resources locally.

The Uganda Prisons Service (UPS) exhibition stood out, emphasizing its engagement in agriculture, manufacturing, and vocational skilling programs. UPS showcased inmate-produced items such as uniforms, maize seed varieties, furniture, and art and crafts, which not only serve internal needs but also align with the national Buy Uganda, Build Uganda (BUBU) initiative. President Museveni praised these efforts, particularly noting the role of UPS in promoting local production and self-sufficiency, a core tenet of his vision for Uganda's economic growth.

### Honoring a Revolutionary Leader

Gen. Aronda Nyakairima, celebrated as a transformational figure in defense and security sectors, was honored throughout the expo. His contributions as a patriot, soldier, and reformer were commemorated through speeches and exhibits highlighting his reforms in Uganda's security infrastructure and his vision for a modernized Uganda. As Minister of Internal Affairs, Gen. Aronda championed reforms in Uganda Prisons Service, focusing on inmate rehabilitation, vocational skills training, and respect for human rights. He also played a crucial role in the National ID project and in

modernizing Uganda's immigration services. His leadership in overseeing these national projects bolstered Uganda's internal security and served as a model for public service delivery.

President Museveni paid a heartfelt tribute to Gen. Aronda, describing him as a "true patriot and brave soldier" who embodied Uganda's ideological principles. "Gen. Aronda championed our four ideological principles and three historical bindings," said Museveni, acknowledging Aronda's central role in Uganda's liberation and the stability of the National Resistance Movement (NRM) government.



*H.E The President delivers a key note adress at the event*

The current Chief of Defence Forces, Gen. Muhoozi Kainerugaba, also recognized Gen. Aronda's transformative legacy. He highlighted Aronda's decisive actions against the Lord's Resistance Army (LRA) insurgency and his role in promoting peace and security in the region. Gen. Kainerugaba emphasized that Aronda's legacy continues to inspire the younger generation of officers, urging them to emulate his selflessness and dedication to national service.





*H.E. The President inspects the Uganda Prisons stall at the expo*

**UPS Contributions to National Socio-Economic Transformation**

A key feature of the event was the recognition of the Uganda Prisons Service’s contributions to Uganda’s socio-economic development. President Museveni visited UPS’s exhibition booth, where he witnessed the innovative and productive work of inmates in agricultural seed multiplication, furniture production, and vocational training. These activities not only contribute to national self-sufficiency but also provide inmates with valuable skills, promoting their rehabilitation and reintegration into society. He called for continued innovation and expansion.

**Tributes from Security Forces and Dignitaries**

The day concluded with an emotional tribute to Gen. Aronda’s commitment to Uganda, underscoring his efforts in strengthening national security, modernizing Uganda’s armed forces, and improving the welfare of soldiers, police, and prisoners alike. The Minister of Internal Affairs, Hon. Gen. (Rtd) Kahinda Otafiire, emphasized Aronda’s transformative leadership, particularly in modernizing security institutions and enhancing

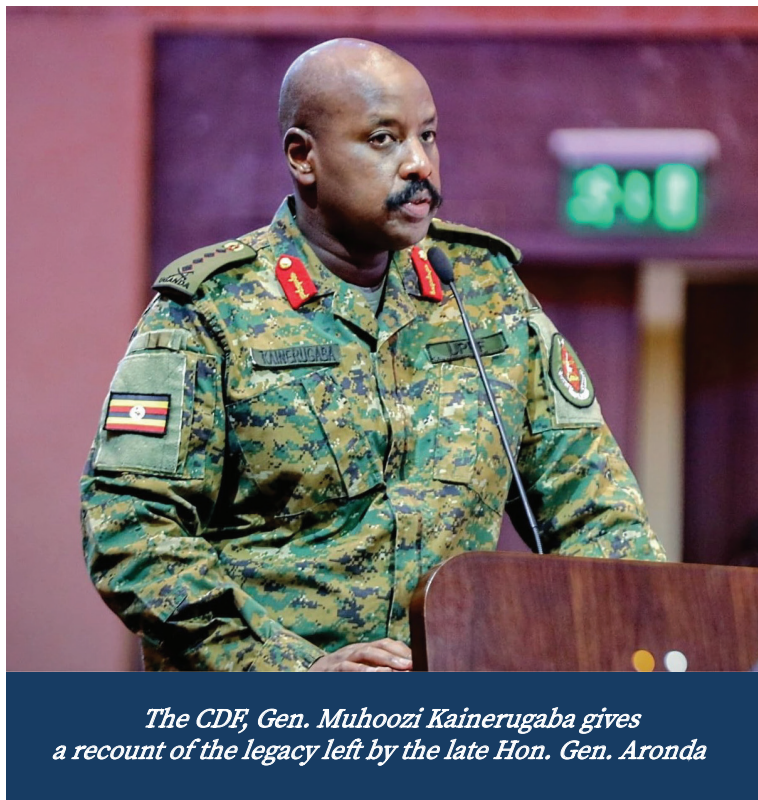
cross-border cooperation. Otafiire also announced that the Kampala Defence and Security Expo would be held annually as a tribute to Gen. Aronda’s lasting influence on Uganda’s security and development.



*The Minister of Internal Affairs, Hon. Gen. (Rtd) Kahinda Otafiire, giving his remarks*

### Insights from Gen. Muhoozi on Africa's Security in a Multipolar World

The Chief of Defence Forces, Gen. Muhoozi Kainerugaba, delivered a thought-provoking lecture on Africa's security posture in a multipolar world, noting the importance of balanced global power structures. He discussed the opportunities these shifts present for African growth and self-reliance, aligning with Gen. Aronda's pan-Africanist ideals. Gen. Muhoozi highlighted Aronda's steadfast commitment to both Uganda's and Africa's sovereignty and development, urging Uganda's security forces to uphold integrity and transparency, principles Aronda had instilled during his tenure.



### A Life of Selfless Service

The life of Gen. Aronda Nyakairima is a testament to the power of selfless service and dedication to national and continental causes. Born on July 7, 1959, in Rukungiri District, Aronda's journey was defined by his commitment to nation-building, from his military career that began in 1982 to his pivotal roles as Army Commander, Chief of Defence Forces, and Minister of Internal Affairs. His education, including a Bachelor's in Political Science from Makerere University and various prestigious military courses, laid the foundation for his exceptional leadership skills.

Throughout his career, Aronda held several key positions that solidified his legacy. His leadership in Operation Iron Fist against insurgents, his role in modernizing Uganda's military infrastructure, and his reform efforts in the Uganda Prisons Service and Uganda Police Force remain critical to Uganda's peace and stability today.

Gen. Aronda's enduring contributions to national security, social reform, and economic self-sufficiency continue to serve as an inspiration to all Ugandans. As this year's expo closes, the memory of Gen. Aronda's leadership remains a beacon of hope, encouraging future generations to emulate his values of integrity, patriotism, and service.

# PICTORIAL



*H.E. The President cuts the ribbon to officially launch the Kampala Defence and Security Expo 2024 at Speke Resort Munyonyo*



*The patriotic stand as the President inspects the exhibition*



*A sneak peek inside the elegant conference room with distinguished guests at the expo*



*H.E. The President inspects high quality UPS products at the expo*



*Stunned by quality: H.E. The President is fascinated by a rocking chair on display*

# PASS OUT OF 70 PRISON OFFICERS ON JUNIOR COMMAND AND STAFF COURSE



*The Minister of Internal Affairs, Hon. Gen. (Rtd) Kahinda Otafiire, together with the CGP, Can. Dr. Johnson Byabashaija pipping the commissioned officers*

The Uganda Prisons Service (UPS) celebrated a major milestone in its ongoing professionalization efforts with the passing-out of 70 officers from the Junior Command and Staff Course at the Prisons Academy and Training School in Luzira. The event was graced by the Minister of Internal Affairs, Maj. Gen. (Rtd) Kahinda Otafiire, who commended the officers on completing the rigorous training and stepping into key leadership roles within UPS.

**I**n his address, Maj. Gen. Otafiire congratulated the graduates, emphasizing the responsibilities and expectations tied to their new roles as Principal Officers. “You have undergone intense preparation for leadership roles,” he stated. “As Principal Officers, you will oversee the daily management and operations of the Prison Service.”

He encouraged them to continue utilizing UPS's capacity-building initiatives to excel and maintain high standards of rehabilitation and public service. Stressing the importance of effective rehabilitation, he noted, “Nobody is born a criminal; crimes result from environmental factors.” He commended Dr. Johnson Byabashaija, the Commissioner General of Prisons, for UPS's achievements in rehabilitation and achieving the lowest recidivism rate in Africa.



*Hon. Gen. (Rtd) Kahinda Otafiire, officially passes out the commissioned officers*



*Honoring Excellence: The Chief Guest congratulates PO II Anonciata for her outstanding achievement as the best in academics*

The Minister urged the officers to:

Ensure stability, peace, and prosperity within their communities

Promote patriotism and democratic values

Share ideas and foster harmony within UPS and beyond

He concluded by inspiring the graduates to carry on the legacy of UPS's leadership, stating, "You are now part of the leadership that will shape the future of our nation."

UPS, under Dr. Byabashaija's leadership, has undertaken significant reforms in its transformation from a punitive institution to a correctional and productive service. As part of this evolution, UPS has prioritized staff development to support its mission of safe custody and offender rehabilitation. The Junior Command and Staff Course equips officers with essential command and leadership skills, preparing them to effectively manage and supervise operations across the service.

Dr. Byabashaija highlighted several UPS achievements, including progress in staff housing and prisoner holding capacity:

Construction of 1,577 staff housing units since FY2020/21, increasing the proportion of adequately housed staff from 31.8% to 48.9%.

Currently, 582 staff houses are under construction across multiple locations, including Luzira, Ruimi, and Mityana.

Expansion of prisoner holding capacity, now accommodating up to 21,126 inmates, with new wards expected by January 2025.

Additionally, UPS is part of a joint infrastructure project with the Uganda Police Force and the Directorate of Citizenship and Immigration Control, aimed at constructing 69,000 housing units, with 15,000 dedicated to UPS staff.

Since 2005, UPS has trained 518 officers through the Junior Command and Staff Course, with over 3,442 officers benefiting from specialized courses in the past three years.

The Acting Commandant of the Prisons Academy, ACP Mary Centenary, congratulated the graduating class, which included 60 male and 10 female officers from diverse UPS stations. She lauded their discipline and resilience during the 14-module training and acknowledged the support of their families, trainers, and UPS leadership.

### Top-performing officers received special recognition:

**Best in Discipline:** PO II Fred Bumbirya for his calm demeanor, smartness, and respect.

**Best in Academics (Male):** PO II Posiano Nasiima for his academic excellence and open-mindedness.

**Best in Academics (Female):** PO II Student Anonciata for her intelligence and self-drive.

**Best Overall (Male):** PO II Siragi Kapere, recognized for his teamwork, discipline, and leadership.

**Best Overall (Female):** PO II Jane Frances Amusugut for her maturity, humility, and sound decision-making.

Uganda Prisons Service (UPS) has transformed over time from a punitive to a productive correctional philosophy in prisons management. Through this transformation, the service has not only strived to fulfill its constitutional mandate of safe custody and rehabilitation of offenders, but also excelled in production.

UPS contributes to the national socio economic transformation, aligning with evolving global trends in prison management and corrections. Given this background, human capital development is crucial for achieving the UPS mandate and mission.

To accomplish this, the service must continuously enhance the capabilities of its human resources at all operational levels. The major aim and objective of these initiatives is to equip officers with Command and staff leadership skills, which will enable them to effectively and efficiently manage, as well as supervise activities in different areas of responsibilities

# PICTORIAL



*The vibrant colors of discipline and determination take center stage as the UPS parade marches with precision, each step echoing a promise of excellence.*



*UPS parade showcases a dynamic blend of patriotism and service in every synchronized move*



*Synchronized formations highlight the strength of unity*



*Officers saluting, embodying a profound sense of pride and commitment to duty after being commissioned*



*Service beyond self*



*The UPS Band in full harmony, doing what they do best—bringing rhythm and energy to the parade*



*A smart parade in flawless formations, showcasing the essence of greatness and precision*



*I Serve!*

# JUNIOR COMMAND AND STAFF COURSE PARTICIPANTS

## JCSC/006/2024



**PO I PETER SIMON OCHELEM**



**PO II JOSEPH OCHANDUGA**



**PO II SIRAGI KAPERE**



**PO II GODFREY OTHIENO**



**PO II RONALD WOSERE  
WANINDA**



**PO II LONGOK THOMASO**



**PO II YONAH WABWALA**



**PO II ALEX ARYATWETA**



**PO II STUDENT ANONCIATA**



**PO II ROBERT OWORI**



**PO II SAMUEL ODENGEL**



**PO II DENIS ELELU**



**PO II NICHOLAS BAKESIIMA**



**PO II DAVID KIBIRANGO**





PO II SAMUEL BOSCO IISA



PO II NELSON MUSIHO



PO II MARY ALIBA



PO II BOB FRANCIS OBONG



PO II POSIANO NASIIMA



PO II BABRA KANTONO



PO II SAMUEL ONGEBO



PO II IBRAHIM BUYINZA  
RUKUNDO



PO II RICHARD EBULU



PO II NEWTON ATWINE



PO II DICKENS CHARLES  
OBOTE



CH/WDR I FRANCIS YIGA



CH/WDR I JAMES WAFULA



CH/WDR I WILLIAM  
OGWAL



CH/WDR III PAUL KHAMALI



CH/WDR I PAUL  
ONGIERTHO



**CH/WDR III THOMAS OJALE**



**CH/WDR III MICHEAL BARASA**



**CH/WDR I TATUNDE FENAKASI KALIWANI**



**CH/WDR II LAMECK OPII**



**CH/WDR I FRED BUMBIRYA**



**CH/WDR I ALFRED CHANDIA**



**CH/WDR I ERIC OBASASIRE**



**CH/WDR I JULIUS ONENARACH**



**CH/WDR I HEBERT NDAYAMBAJE**



**CH/WDR II DEOGRATIAS SEMANDA**



**CH/WDR I PROSSY SUSAN NABIFO**



**CH/WDR I JUMA MULIRO**



**CH/WDR I CARLOS ONACH**



**CH/WDR I VINCENT LYAMITAI**



**CH/WDR I BERNADETA IHUNG**



**CH/WDR I HAJARA DAMULIRA**



**CH/WDR I MARTIN OKULLU**



**CH/WDR I PAUL OKWAKAU**



**CH/WDR II RICHARD DRWARIKWE**



**CH/WDR I KENNETH KWIRI**



CH/WDR III STELLA AKELLO



CH/WDR I KENNETH ARINAITWE



CH/WDR III RUTH BIRUNGI



CH/WDR III CHARLES EPURU



CH/WDR III VIOLET NAGUJJA



CH/WDR II MOSES ODELE



CH/WDR I CHARLES OBUA



CH/WDR I JANE FRANCES AMUSUGUT



CH/WDR I PHILIP TIYO



CH/WDR I DENIS OKORI



CH/WDR I SAVERIO DRAKU



CH/WDR I ADRIAN BYOMUHANGI



CH/WDR I TOM ONGOM



CH/WDR I PETER SIMON OGWANG



CH/WDR I JOEL MWANGA



CH/WDR I EMMANUEL MASEREKA



CH/WDR I JACKSON ELEM



CH/WDR III THOMAS OJALE



CH/WDR III FRED WANDULU



SGT/WDR DICK OKOT

# A VISION FOR EXCELLENCE IN UPS: STRATEGIC AND POLICY ENHANCEMENT TOUR HELD IN NORTH WESTERN REGION PRISONS



*The CGP Can. Dr. Johnson Byabashaija, in company of UPS senior officers, at Adjumani Prison Farm Cotton store during the North Western Region working tour*

**Can. Dr. Johnson Byabashaija, the Commissioner General of Prisons (CGP), successfully concluded a comprehensive working tour of the North Western Region, marking a step towards enhancing the operational capabilities of the Uganda Prisons Service (UPS).**

**T**his tour, which included visits to multiple facilities, aimed to inspect prison operations, engage with staff and inmates, and highlighting the vision, mission, and values of the UPS.

The tour commenced at UG. Prison Yumbe, where Dr. Byabashaija inspected ongoing construction projects, specifically a new prison ward designed to alleviate overcrowding. This initiative is part of UPS's broader strategy to enhance rehabilitation efforts and improve the living conditions of inmates. During his visit, he addressed the inmates, emphasizing UPS's commitment to their welfare. He urged them to maintain high standards of sanitation, hygiene, and discipline, which are vital for a conducive rehabilitation environment.

Furthermore, the CGP highlighted the importance of access to justice, reminding inmates of the various opportunities available to them, including legal assistance and rehabilitation programs aimed at reintegrating them into society upon release.

Following his interactions with inmates, Dr. Byabashaija held a crucial meeting with prison staff at the station, emphasizing the importance of discipline, professionalism, and integrity within the service. He encouraged the officers to actively pursue career growth through specialized training courses tailored for Non-Commissioned Officers. The CGP noted that the stability of the nation, along with ongoing salary enhancement initiatives, would foster a positive work environment conducive to professional development.

Dr. Byabashaija also took the opportunity to engage with staff spouses, advocating for their economic empowerment. He urged them to explore income-generating activities to supplement household income, reflecting the UPS's commitment to supporting the families of its personnel. This focus on family welfare aligns with the UPS's vision of fostering a supportive and inclusive community.



*The CGP and his visiting team inspect the cattle ranch at UG Prison Adjumani*

The Commissioner General continued his tour with a visit to UG. Prison Moyo, where he conducted a thorough inspection of the facility. He offered guidance and counseling to the inmates, stressing the importance of accessing justice and encouraging them to take full advantage of the rehabilitation opportunities offered.

The final leg of Dr. Byabashaija's tour took him to UG. Prison Farm Adjumani, a model facility for agricultural and livestock production. Upon arrival, he was welcomed with a quarter guard parade mounted by staff at the entrance, symbolizing discipline and professionalism of the UPS.

At Adjumani, the CGP inspected the prison's livestock management and production project, which includes cross-breeding, animal fattening, and the production of milk and beef. The section currently boasts a herd of 201 cattle, including Boran, Siwal, Brahman, and cross-bred Ankole and Zebu breeds. This initiative not only supports the prison's self-sufficiency but also contributes to the local economy by providing employment and training opportunities for inmates as a rehabilitation tool.



*Some of the cattle breeds reared at UG Prison Adjumani*

Additionally, Dr. Byabashaija reviewed the prison's cotton production project, gaining insights into agronomic processes and post-harvest handling techniques. Adjumani Prison also engages in commercial maize production, agricultural mechanization, and agroforestry, showcasing UPS's commitment to sustainability and socio-economic transformation.



*The CGP engages with inmates during his visit*

During his visit to both the female and male inmate sections at Adjumani Prison, Dr. Byabashaija commended the inmates on their smartness and adherence to hygiene and sanitation standards. He offered words of motivation, emphasizing the importance of discipline and hard work in achieving personal rehabilitation goals. He reiterated the UPS's vision of providing human rights-based correctional services, urging inmates to utilize Functional Adult Literacy (FAL) programs as part of their rehabilitation process.

The Commissioner General praised the staff at Adjumani Prison for their dedication and professionalism, encouraging them to prioritize their health through regular medical check-ups. He emphasized the significance of maintaining a healthy workforce to ensure optimal performance within the prison system. Dr. Byabashaija also urged both junior and senior officers to pursue career growth through new human resource development initiatives introduced by UPS.

The tour culminated in a meeting with the officers in charge of prisons in the North West Region, where discussions focused on ensuring the

well-being and security of both staff and inmates.

The CGP highlighted the importance of adherence to administrative guidelines, the observation of human rights, and the need to boost productivity within the prisons. He also addressed strategies for effective rehabilitation and reintegration of inmates, infrastructural development, preventing prisoner escapes, and improving overall staff and inmate management.



*The CGP in a chat with inmates at Adjumani Prison*

# PICTORIAL



*The CGP shares a light moment with senior officers during his guided tour*



*The CGP receives a Guard of Honor*



*The CGP inspects the on-going Prisoner wards at UG Prison Yumbe*

# THE CGP SURPRISED WITH BIRTHDAY CELEBRATION IN ADJUMANI



*The CGP Can. Dr. Johnson Byabashaija cuts cake following a surprise birthday celebration prepared by UPS officers at UG Prison Adjumani*

The working tour to North West Region by the Commissioner General of Prisons (CGP) was marked with a heartwarming surprise. During a visit to Adjumani Prison Farm, the CGP was treated to a birthday celebration organized by the prison staff.

This kind gesture was a reflection to the strong appreciation between the CGP and the prison staff. The celebration was an official break from the official duties of the tour and left a lasting impression.

The birthday surprise not only demonstrated the staff's thoughtfulness but also signified positive work environment and team spirit that exists within the Uganda Prisons Service.



# UGANDA PRISONS SERVICE'S HISTORIC PARTNERSHIP WITH ACHOLI CULTURAL INSTITUTION TO BOOST AGRICULTURAL DEVELOPMENT



*DCGP, Samuel Akena, and UPS top leadership, gifting Rwot David Acana II Quality Maize seed, during the historic visit to his palace in Gulu City*

**As part of its corporate social responsibility and commitment to national development, the Uganda Prisons Service (UPS), led by Deputy Commissioner General of Prisons Mr. Samuel Akena, made a historic visit to Rwot David Acana II, the Paramount Chief of the Acholi cultural institution, at his palace in Gulu City.**

**T**he visit symbolized a significant partnership aimed at strengthening ties between the UPS and the Acholi chiefdom, with a shared commitment to transforming Northern Uganda into an agricultural hub.

UPS, traditionally known for its custodial role, has also become a major force in agriculture, running extensive farming operations across Uganda. This partnership with the Acholi cultural institution highlights the region's agricultural potential and UPS's commitment to community development. During the visit, UPS donated 1,000 tonnes of high-quality maize seed, 2,000 tonnes of commercial maize grain, and livestock, including Boran cattle, as part of a shared mission to enhance food security in the Acholi sub-region.

Mr. Akena emphasized the importance of the partnership in aligning with national values and the 1995 Constitution's recognition of cultural institutions. "We come in peace and partnership," he said, underscoring the UPS's two-decade contribution to Northern Uganda's peace recovery and socio-economic transformation. "Our agricultural production thrives in this region, with extensive operations in Kitgum, Amuru, Nyoya, Gulu, and Pader, and we are committed to building sustainable livelihoods alongside our custodial duties." Such visits are vital as they foster understanding and collaboration, particularly in Northern Uganda, a region with rich agricultural potential. The UPS's involvement aligns with broader government initiatives, including fulfilling presidential directives on seed multiplication and developing Aswa Ranch



*The UPS visiting team led by the DCGP, Samuel Akena, are welcomed to the Acholi Paramount Chief's palace in Gulu City*

as part of Uganda's Food and Animal Feeds Security Initiative. The visit underscores UPS's dedication to not only maintaining safe custody of offenders but also investing in local economies and creating productive partnerships that bolster community resilience.

Rwot David Acana II expressed gratitude for UPS's commitment to the Acholi region, recognizing the shared values between UPS and the Acholi cultural institution. "This visit marks a new chapter," he said. "We've moved beyond conflict resolution and now focus on socio-economic development. While land disputes remain a challenge, we are committed to sustainable growth that benefits our people and aligns with national goals."

The Paramount Chief applauded UPS's corporate social responsibility and outreach programs, especially the presence of prison farms that contribute to community empowerment. "We knew Uganda Prisons as an institution responsible for the custody of offenders, but I'm impressed with their community engagement strategies," Acana remarked. "Their farming initiatives and commitment to empowering local communities speak volumes about the progressive role they are playing in the Acholi sub-region." The collaboration aims to extend beyond the royal visit, with plans for UPS farm managers and Acholi leaders to work together on agricultural extension

thanked the Commissioner General of Prisons, Can. Dr. Johnson Byabashaija, for his enduring generosity and support to the Acholi people.

The Uganda Prisons Service, through this partnership, not only strengthens cultural and community ties but also reinforces its role in supporting Acholi's agricultural goals and ensuring regional food security.



*UPS offered quality maize seeds to Rwot David Acana II, reinforcing its support for Acholi's agricultural development*

# PICTORIAL



*A group photo of UPS visiting senior officers and Rwot David Acan II afront the palace, capturing a moment of unity and collaboration*



*The UPS visiting team is welcomed to the Gulu palace by Rwot David Acana II*



*The DCGP, Samuel Akena introduces members of the UPS visting team to the paramount chief*

# RWOT DAVID ACANA II TOURS UG PRISON FARM LOTUTURU TO BENCHMARK COFFEE PRODUCTION BEST PRACTICES



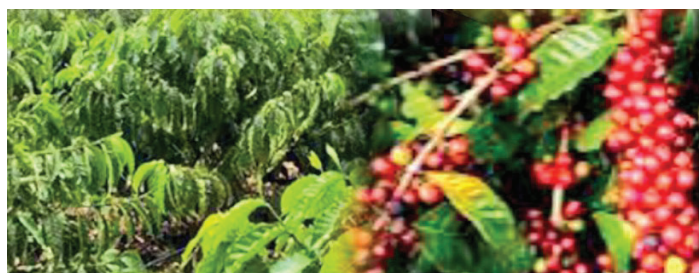
*Rwot David Acana II, the Paramount Chief of the Acholi Cultural Institution, visited the UG Prison Farm Lotuturu in Lamwo District to explore best farming practices*

**Rwot David Acana II, the Paramount Chief of the Acholi Cultural Institution, recently visited the UG Prison Farm Lotuturu in Lamwo District to explore best practices in coffee production and management. This visit underscores the collaboration between the Uganda Prisons Service (UPS) and the Acholi cultural leadership in enhancing local agricultural practices.**

**A**ccompanied by Mrs. Margaret Orik Obonyo, Assistant Commissioner of Prisons and Regional Prison Commander for Northern Region, Rwot Acana toured the farm's extensive coffee plantations, examining innovative rehabilitation programs, post-harvest handling techniques, and state-of-the-art pulping machinery. The visit aimed to leverage UPS's expertise in coffee cultivation to bolster the agricultural capacity of the Acholi region.

As part of its economic empowerment initiatives, UPS is also producing coffee seedlings for neighboring community members, fostering a spirit of collaboration and sustainability. "This partnership will boost our coffee industry, empowering our people economically," Mrs. Orik stated during the visit, highlighting the vital role of coffee growing in providing income and economic stability for the Acholi people.

Enhancing coffee production in the Acholi region not only promises to improve livelihoods but also to foster economic growth and promote food security. With coffee being a crucial livelihood source for the community, the innovative approaches to rehabilitation through agriculture that UPS employs are expected to have a lasting positive impact on the local coffee sector.



*Coffee is one of the leading cash crops grown by UPS farms*

# INTERNATIONAL CORRECTIONS CONFERENCE, 2024 - SINGAPORE



*A group photo of UPS senior officers, corrections leaders, policymakers, and experts from Uganda at the 26th Annual Conference of the International Corrections and Prisons Association (ICPA) in Singapore*

**Uganda Prisons Service (UPS) joined over 800 corrections leaders, policymakers, and experts from 70 countries at the 26th Annual Conference of the International Corrections and Prisons Association (ICPA), held in Singapore from September 1 to 6, 2024.**

**T**his year's conference, themed "Enabling Desistance: Beyond Recidivism," brought participants together to discuss global innovations, challenges, and best practices in corrections and rehabilitation. Uganda's delegation, led by Dr. George Muge, Assistant Commissioner General of Prisons (Director of Corporations and Corporate Affairs), comprised several senior officers focused on advancing UPS' mission to promote safety, justice, and rehabilitation.

The conference's theme, "Enabling Desistance: Beyond Recidivism", emphasized transforming prison to reduce recidivism through rehabilitation and reintegration. The event included sessions on technological advancements in corrections, mental health and wellness, alternative sentencing, and innovative staff development practices, each providing UPS with new approaches for creating a safer, more inclusive society.

The Uganda Prisons Service team highlighted Uganda's rehabilitation practices, particularly traditional conflict-resolution mechanisms like the Mato Oput (reconciliation) method. According to Dr. Muge, Uganda's desistance-focused initiatives, based on evidence-based rehabilitation programs and restorative justice, serve as models for other countries facing high recidivism rates.

Among the event's standout sessions was the keynote speech by Singapore's Minister for Digital Development and Information, Josephine Teo, who stressed the importance of empowering inmates to reintegrate successfully into society. The first day of the conference coincided with the Yellow Ribbon Project's annual Prison Run, in which over 100 international delegates participated. The Yellow Ribbon Project, celebrating its 20th anniversary, is a highly regarded Singaporean initiative that fosters community support for ex-offenders.

S/No	Name	Designation	Place of Work
1	Mrs. Florence Evelyn Ssewanyana	Member	Prisons Authority
2	Dr. George Mugge	ACGP	Director Cooperation and Corporate Affairs
3	Mr. Frank Baine Mayanja	SCP/PRO	Deputy Director Cooperation and Corporate Affairs
4	Mr. Apollo Akankunda Bakwate	CP	NRIC (National Regional and International Cooperation)
5	Ms. Juliet Nantale	CP	Rehabilitation and Reintegration
6	Ms. Juliet Ssemwoqerere	CP	Quarter Master General
7	Ms. Babirye Christine Peace	ACP	Head ICT
8	Dr. James Kisambu	AC/Health	Medical Department
9	Dr. Onesmus Bitaliwo	SSP	HRPD/Special Duties
10	Ms. Nuruh Mbalyowere Kateregga	PRRO	R & R Department
11	Ms. Sarah Namaweje	PHRO	HR Department
12	Ms. Florence Bukenya	M&E	CDC

### Key Insights for Uganda Prisons Service

The UPS delegation was inspired by technological advancements discussed at the conference, including digital tracking for inmate progress, virtual health services, and artificial intelligence (AI) applications for predictive analysis in prison management. Countries like Norway presented their approach of open prisons, which prioritize rehabilitation over punishment, resulting in some of the world's lowest recidivism rates.

For UPS, collaboration emerged as a crucial takeaway, with potential partnerships forming with the Singapore Prison Service (SPS) and Gabriela Slovakova's Yellow Ribbon Project, as well as the SAW Project, which promotes international corrections cooperation. As Dr. Muge expressed, "Collaborating with global partners will enhance our capacity to introduce innovative programs, expand staff training, and ultimately make Ugandan communities safer."

### Challenges and Lessons Learned

While showcasing progress, delegates universally acknowledged several persistent challenges: prison overcrowding, underfunding for rehabilitation, and limited mental health support for inmates and staff. Experts emphasized that mental health care is essential for inmates' successful reintegration, which,

combined with better staff training and leadership development, can create safer prison environments.

UPS officials noted lessons they plan to bring home, such as reinforcing evidence-based rehabilitation programs, integrating technology in prison management, enhancing staff training, and creating more community partnerships for reintegration.

### Recommendations and Future Plans

Based on the conference, the UPS team recommended several initiatives:

**1. Expand Rehabilitation Programs** – Strengthen existing programs by incorporating best practices from other countries.

**2. Invest in Staff Development** – Increase training in leadership and professional development to boost morale and improve outcomes.

**3. Integrate Technology** – Implement digital tools like inmate progress tracking, virtual health services, and AI for better management and prisoner care.

**4. Attend Future ICPA Conferences** – Given the positive experience, UPS plans to attend the ICPA 2025 Conference in Rwanda and showcase Uganda's advancements in rehabilitation.

# PICTORIAL



*Corrections leaders and policy makers at the event*



*Representatives of UPS top management at the event*



*SCP Frank Baine at the event*



*Dignitaries and world corrections leaders at the event*



*This year's conference, brought participants together to discuss global innovations, challenges, and best practices in corrections and rehabilitation.*

# UGANDA PRISONS SERVICE BOOSTS CUSTOMER CARE AND PUBLIC RELATIONS SKILLS FOR OFFICERS



*Senior Commissioner of Prisons, Frank Baine leads a lecture at the Prisons Academy, reinforcing UPS's commitment to improving customer care and professional conduct among officers.*

Uganda Prisons Service (UPS) advanced its commitment to enhancing customer care and public relations within its ranks through specialized training. This session, held at the Prisons Academy and Training School, focused on equipping officers with the skills necessary for positive interactions and professional conduct, aligning with UPS's mission to provide humane and respectful custodial care.

Conducted as part of the Junior Command Course, the training was led by Senior Commissioner of Prisons Mr. Frank Baine, who serves as Deputy Director of Corporate Communication Affairs (CCA) and UPS's Service Spokesperson. Mr. Baine emphasized that excellent customer care and public relations skills are central to the integrity and image of the service.

"As Prison officers, we must prioritize empathy, respect, and professionalism in our interactions with inmates, visitors, and the community," Mr. Baine stated. "Protecting human rights at all costs and upholding the positive image and reputation of the service is our utmost responsibility."

### **Key Training Areas**

Participants engaged in modules on effective communication techniques, equipping them with

skills to convey information clearly and professionally. Conflict resolution sessions emphasized practical strategies to manage and de-escalate tensions, fostering a safer and more collaborative environment. The training also included media relations and presentation skills, helping personnel present a positive public image and communicate UPS's mission confidently.

In addition, the doctrine and interpersonal relationships module reinforced core values and teamwork, while mindset change sessions promoted empathy and professionalism, aiming to establish a culture rooted in respect and understanding within the service. These areas collectively enhance the capacity of UPS personnel to uphold high standards in their duties.





*UPS trainees at the event*

This training ensures that officers can manage complex situations, foster positive relationships with diverse stakeholders, and create a respectful and empathetic environment within the service. By applying these skills, UPS officers are equipped to improve inmate satisfaction, reduce conflicts, and enhance community engagement. This initiative aligns with UPS's mission to provide safe, secure, and humane custody of offenders while prioritizing human rights in correctional programs. UPS has invested in capacity-building efforts over the past two decades, delivering nationwide training sessions that prepare officers to deliver exemplary service and demonstrate effective leadership within the correctional framework.

### **Officers' Response to Training**

Junior Command Course participants praised the session as highly informative, engaging, and relevant to their future roles. With these skills, they are better prepared to uphold the principles of UPS and contribute to the ongoing transformation of Uganda's correctional service.

# UGANDA PRISONS SERVICE STRENGTHENS FIGHT AGAINST VIOLENT EXTREMISM IN NORTHERN AND EASTERN UGANDA



*A group photo of UPS at a proactive initiative aimed at combating violent extremism, enhancing their capacity to prevent radicalization within prison walls*

In a concerted effort to address the rising global concerns over violent extremism, Uganda Prisons Service (UPS) concluded proactive initiatives aimed at enhancing its capacity to combat this pressing issue. Understanding that violent extremism poses a threat to national and global peace, UPS is taking vital steps to equip its personnel with the skills necessary to prevent radicalization within prison walls.

## **Understanding the Threat of Violent Extremism**

Violent extremism poses a multifaceted challenge, endangering individuals while destabilizing entire communities and nations. Uganda, like many countries, faces the daunting task of mitigating this threat effectively. The UPS recognizes that prisons can serve as potential breeding grounds for radicalization if not adequately managed. Therefore, it has taken the initiative to train its officers in strategies and techniques that will help counteract these risks.

## **Collaboration with Key Partners**

The training programs underscore the collaborative approach UPS is taking in partnership with organizations like UNODC and the EU. These partnerships highlight the importance of shared

responsibility among various stakeholders in combating violent extremism. The training sessions involved a comprehensive curriculum designed to prepare officers to identify warning signs of radicalization and implement effective intervention strategies.

## **Capacity Building Initiatives in Northern Uganda**

UPS concluded a five-day training program in Gulu City, aimed at equipping prison officers with essential tools to manage Violent Extremist Prisoners (VEPs) and prevent radicalization within prison settings. Held from September 9-13, this training session brought together 70 prison officers from the Northern, North Western, and Mid North regions. The program underscored UPS's commitment to enhancing its operational readiness against the threats posed by violent extremism.



*The training underway*

This training program was conducted in collaboration with the United Nations Office on Drugs and Crime (UNODC) and the European Union (EU), showcasing a united approach to tackling this pressing global issue. During the closing ceremony, Mr. Simon Alex Ben Wansadha, Commissioner of Prisons for Safety, Security, and Operations, represented the Commissioner General of Prisons. He emphasized the importance of applying newly acquired knowledge to assess, manage, and identify VEPs, stating, "The fight against violent extremism starts with our prison officers."

Mrs. Margret Orik Obonyo, Assistant Commissioner of Prisons for the Northern Region, highlighted the necessity of improving the skills of prison staff in effectively managing VEPs. She stressed the critical role of well-trained personnel in maintaining security and order within the prison system, noting, "We must equip our officers to identify and manage violent extremist prisoners."

### **Capacity Building Initiatives in Eastern Uganda**

Following the successful training in Gulu, a similar initiative took place in Mbale City, concluding on October 1, 2024. This comprehensive training aimed

to enhance the management of VEPs, prevent radicalization to violence, and promote human rights safeguards within prisons.

Over 400 prison officers across 269 stations in all 19 administrative regions of Uganda benefited from this initiative, indicating a nationwide commitment to addressing the complex challenges posed by violent extremism.

Earlier training sessions were successfully conducted in Fort Portal City and Mbarara City, reflecting UPS's commitment to bolstering its capabilities in the face of the growing challenge of violent extremism.

### **A Commitment to Safety and Security**

Uganda Prisons Service remains steadfast in its dedication to countering violent extremism, ensuring the safety and security of inmates, staff, and the wider community. By investing in the training and development of its personnel, UPS is taking significant strides to safeguard Uganda against the threats of violent extremism, fostering a more secure environment for all citizens.



*A group photo of photo of trainers and trainees after the training*

### **Future Vision: Building Resilient Prisons and Communities**

As all staff benefit from this training initiative, UPS envisions a future where prison officers are not only equipped to manage VEPs effectively but also serve as catalysts for positive change within prison units and the broader community. This training represents a critical step toward developing a well-prepared workforce capable of navigating the complexities of modern prison management in the context of violent extremism.

With enhanced skills and knowledge, these officers will play a crucial role in several key areas:

**Creating a Safe Environment:** Improved management of violent extremist prisoners will contribute to fostering safer prison environments, significantly reducing the potential for radicalization and violence within facilities.

**Promoting Rehabilitation and Reintegration:** Officers will be better equipped to implement rehabilitation programs that address the root causes of violent extremism, encouraging inmates to pursue positive life choices and reintegrate successfully into society upon their release.

**Community Engagement:** Trained officers will be instrumental in building partnerships with local communities to enhance awareness and education about the dangers of violent extremism, promoting social cohesion and resilience against radical influences.

**Ongoing Training and Development:** UPS plans to establish continuous training and development programs to ensure that all staff remain updated on best practices and emerging trends in the management of violent extremism.

**Monitoring and Evaluation:** A robust monitoring and evaluation framework will be implemented to assess the effectiveness of training programs and their impact on reducing radicalization within prisons. This will allow UPS to adapt its strategies based on real-time feedback and evolving challenges.

**Policy Advocacy:** Equipped with knowledge and insights from their training, prison officers will be positioned to advocate for policies that promote human rights and effective rehabilitation strategies, contributing to broader national efforts against violent extremism.

By focusing on these areas, UPS aims to create a robust and adaptive prison system capable of responding to the challenges posed by violent extremism. This proactive approach aligns with the government's broader efforts to combat violent extremism and safeguard citizen security, contributing to national stability and peace.

# ROTARY CLUB OF KAMPALA SPRINGS SUPPORTS INMATES



*ASP Simon Peter Siima (Deputy Officer in Charge - Upper Prison) receives scholastic materials from the Rotary Club of Kampala Springs*

The Rotary Club of Kampala Springs donated essential scholastic materials to Uganda Prison Upper, Luzira, further solidifying a long-standing partnership aimed at transforming inmates' lives through education. The donation ceremony, held at Upper Prison, underscored the importance of education as a rehabilitative tool, with prison and Rotary officials alike emphasizing its transformative impact.

During the ceremony, Mr. Simon Peter Siima, Assistant Superintendent of Prisons and Deputy Officer-in-Charge of Upper Prison, spoke passionately about education's role in rehabilitation. "Education has become a cornerstone of our rehabilitation efforts," Mr. Siima noted. "Through vocational skilling and formal education, we empower inmates to become productive members of society upon release." He highlighted the significance of educational opportunities for inmates, explaining how these efforts are part of a broader push toward reform and reintegration.

Mr. Patrick Rukyera, President of the Rotary Club of Kampala Springs, echoed this sentiment and commended the partnership between the Rotary Club and Uganda Prisons Service (UPS). "Our collaboration has yielded tangible results,

including the establishment of a medical theatre at Luzira Prisons Health Centre IV, which has greatly enhanced maternity services for the prison community," he said. He also encouraged inmates to prioritize education as a path to personal growth and societal transformation, remarking, "Education is key to transforming your lives and communities."

including the establishment of a medical theatre at Luzira Prisons Health Centre IV, which has greatly enhanced maternity services for the prison community," he said. He also encouraged inmates to prioritize education as a path to personal growth and societal transformation, remarking, "Education is key to transforming your lives and communities."



*A group photo of UPS officers and representatives from the Rotary Club of Kampala Springs in front of the UG Upper Prison, Luzira*

UPS has seen significant achievements through its educational programs, including:

- Increased inmate interest in formal education

- Improved discipline among inmates

- Recognition as a benchmark for prison services globally

- Successful reintegration of alumni who have secured employment, leading to lower recidivism rates

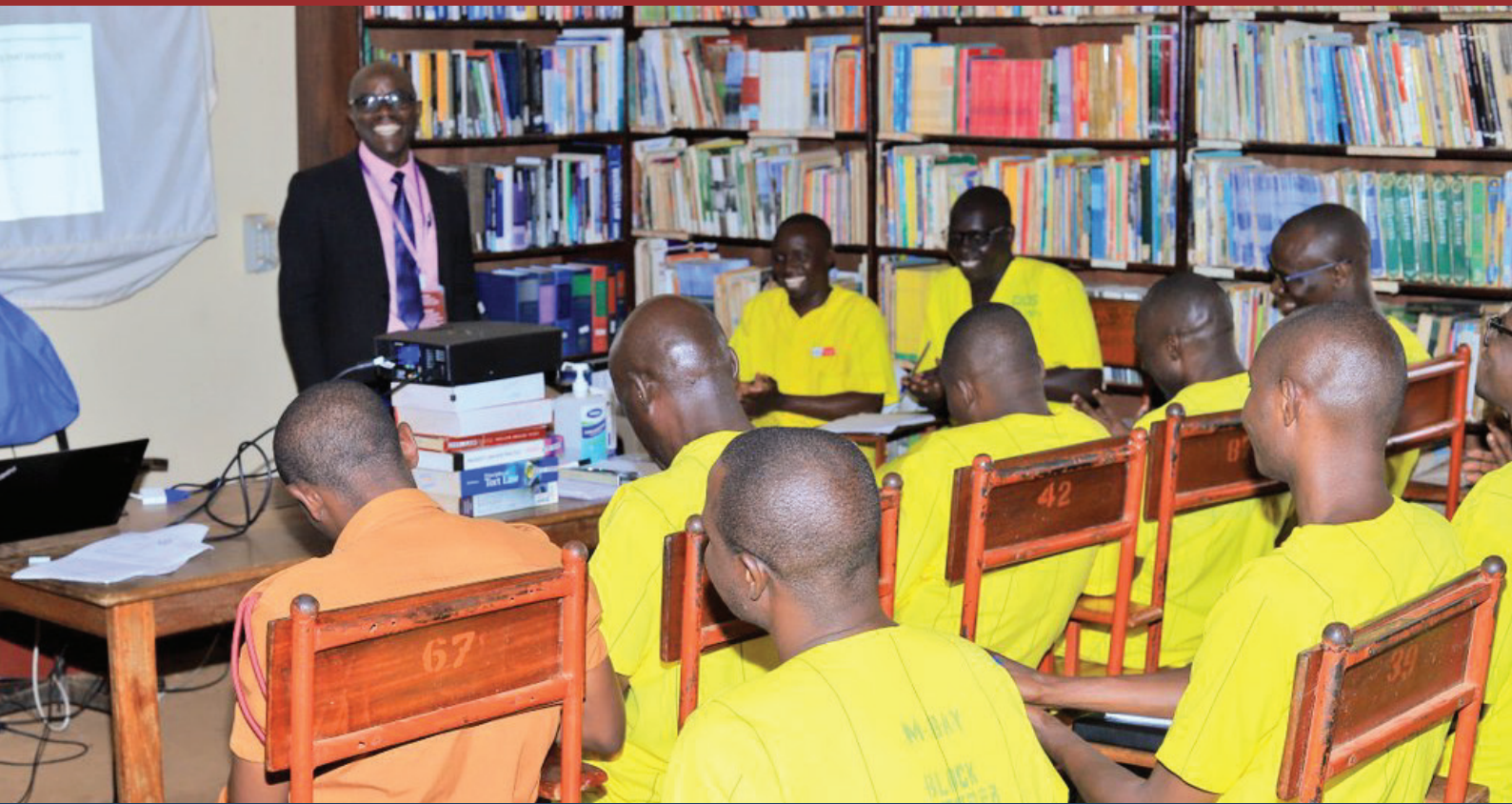
- Partnerships with notable institutions such as Makerere University Business School and the University of London

A particularly motivational moment was led by Mr. Abdullaziz Kakoza, a Curriculum Development Specialist, who delivered an inspiring talk drawing on the lives of influential figures like Nelson Mandela and Malcolm X. "Their stories demonstrate that adversity can be overcome through determination and education," Kakoza shared, encouraging inmates to view their time at Luzira as an opportunity for growth and resilience.

The Upper Prisons Inmate School currently has a total enrollment of 824 prisoners, with 427 primary school students, 328 secondary school students, and 68 university students, marking a strong commitment to the government's vision for inclusive education and alignment with Sustainable Development Goal 4 on quality education.

These efforts by the Rotary Club of Kampala Springs and Uganda Prisons Service are reshaping perspectives on inmate rehabilitation, offering inmates the tools to rebuild their lives and reenter society with confidence, dignity, and purpose.

# ENHANCED ACCESS TO JUSTICE IN UGANDA



*Inmates participating in an intensive paralegal training session, as part of a capacity-building initiative by Justice Defenders and the United Nations Office on Drugs and Crime (UNODC) in the Kampala Extra Region*

**Justice Defenders, in partnership with the United Nations Office on Drugs and Crime (UNODC), successfully concluded a 12-day intensive training program for inmate and staff paralegals in the Kampala Extra Region. This capacity-building initiative, held from September 2 to September 13, brought together 86 participants from four prison facilities: Upper Prison, Luzira Women’s Prison, Kampala Remand, and Murchison Bay Prison.**

**L**ed by Justice Defenders Legal Practice Manager Ms. Joanita Asiimwe, the training focused on equipping paralegals with practical legal skills necessary to assist fellow inmates effectively within the complex criminal justice system. “This training is crucial in empowering our paralegals with the necessary skills to navigate the criminal justice system effectively,” Asiimwe said. “By strengthening their knowledge and expertise, we can ensure that inmates receive adequate legal support and representation.”

## **Empowering Paralegals to Bridge Justice Gaps**

The role of paralegals within prisons cannot be overstated. Inmate paralegals act as a bridge between inmates and the often-overburdened legal system, ensuring that prisoners' rights are protected

and that they receive timely assistance. According to Mr. Herbert Kaheeru, Superintendent of Prisons at Murchison Bay, “Inmate paralegals are instrumental in promoting access to justice within prisons. They understand the prison environment and can effectively navigate the system, providing timely assistance to fellow inmates.”

As part of the training, paralegals received instruction on critical skills, such as drafting and filing court documents, understanding legal office structures, data analysis, and applying advocacy skills. They also gained insight into the workings of the criminal justice system. This practical knowledge enables paralegals to offer services through the legal clinics established within the prisons, which provide:

- Legal counseling and guidance
- Case management and tracking



*Inmates actively participating in a paralegal training program*

Document preparation (bail applications, appeals, etc.)

Mediation and dispute resolution

Referrals to external legal aid services

Prisoners' rights advocacy

Legal literacy and education initiatives

These clinics, run by inmate paralegals, serve as lifelines for prisoners seeking legal support, particularly in cases of bail applications, appeals, and mediation.

### **A Proven Impact on Reducing Remand Times and Improving Justice**

According to Uganda Prisons Service's (UPS) Strategic Investment Plan V, paralegal initiatives have already contributed to significant improvements in prisoner case management. Remand times for capital offenders have reduced from 18.3 months to 13 months, while the percentage of remand prisoners has decreased from 48.6% to 42.5%. The success of these programs is evident: all convicted prisoner appeals have been lodged and heard, indicating an effective streamlining of legal processes within Uganda's prisons.

Justice Defenders' work has also delivered broader benefits. Since its inception, the program has assisted over 35,000 inmates, providing access to legal aid,

support, and a greater understanding of their rights. UPS's open-door policy has fostered this collaboration, promoting transparency, enhancing service delivery, and encouraging partnerships with organizations dedicated to justice reform.

### **Enhancing Prison Conditions and Supporting Rehabilitation**

In addition to aiding in legal representation, the program contributes to prisoner rehabilitation and reintegration by teaching inmates essential skills. Paralegals learn to navigate Uganda's legal system, allowing them to become effective advocates for themselves and others. This role is a key part of rehabilitative efforts, enhancing prison conditions by providing inmates with tools for self-advocacy and fostering a culture of mutual support within prison units.

By increasing access to justice, reducing remand times, and empowering prisoners to participate actively in their legal processes, the program has paved the way for a more humane and efficient justice system within Uganda's prisons.



# DOWN THE MEMORY LANE



*Former Commissioner of Prisons (CP) – Emeritus - Late Joseph A.A Etima, Deputy Commissioner of Prisons (DCP)- Vigil Okurut and Senior Assistant Commissioner of Prisons (SACP) - George William Edanyu at a function.*



*Officers sworn in as Justice of the Peace. Rtd. ACGP Ahimbisibwe, CP Asinjah, Rtd SCP Aloka, Rtd ACP Masiga, Rtd ACP Aioka*

# GEN ARONDA NYAKAIRIMA: A LIFE OF SELFLESS SERVICE AND DEDICATION



*The late Hon. Gen. Aronda Nyakairima (former Minister of Internal Affairs) and the CGP, Can. Dr. Johnson Byabashaija on a guided tour around UG Prison farm Ibuga*

## **Early Life and Education**

Born on July 7, 1959, in Rukungiri District, Gen. Aronda Nyakairima was raised by the late Mr. Jeremiah and Mrs. Gladys Nyakairima. He pursued his early education at Katogo Primary School, Lubiri Secondary School, and Kitgum High School. In 1981, he graduated with a Bachelor of Arts (Hons) in Political Science from Makerere University.

## **Military Career**

Gen. Aronda joined the protracted people's struggle in 1982 and was commissioned as an officer in 1986. His distinguished military training included prestigious courses such as:

- Senior Strategic Course in Egypt (1999)
- Command and General Staff College in the USA (1993)
- Joint Command and Staff College in Jinja
- Officer Cadet Course in Bombo (1989)
- Officer Cadet Course in Bombo (1989)
- International Security Course in the UK (1987)

## **Key Appointments**

Throughout his career, Gen. Aronda held numerous high-profile positions:

- Minister of Internal Affairs and Member of Parliament (2013–2015)
- Chief of Defence Forces and Member of Parliament (2005–2013)
- Army Commander (2003–2005)
- Overall Commander, Operation Iron Fist (2002–2003)
- Commander, Armoured Brigade (1996–2002)

## **Landmark Achievements**

Gen. Aronda's contributions were characterized by his:

**Nationalism and Pan-Africanism:** A steadfast nationalist and pan-Africanist, he dedicated his life to selfless service for humanity.

**Indefatigable Work Ethic:** As Minister of Internal Affairs, he championed the National Identity Project, laying the foundation for efficient public service delivery.

**Compassionate Leadership:** During his tenure as Army Commander and Chief of Defence Forces (CDF), he reformed salary payment systems, established WSACCO (Welfare and Savings Cooperative), and standardized uniforms, improving morale and professionalism within the armed forces.

## **Contributions to Internal Affairs**

As Minister of Internal Affairs, Gen. Aronda spearheaded critical reforms and initiatives in the:

- Uganda Police Force
- Uganda Prisons Service
- Directorate of Citizenship and Immigration Control

## **His efforts focused on:**

- Human Resource Development
- Modernizing Equipment and Logistics
- Infrastructure Development
- Welfare Enhancement
- Tribute to a Fallen Hero

Gen. Aronda Nyakairima's life stands as a testament to selfless service, dedication, and visionary leadership. His exceptional contributions continue to shape Uganda's history and inspire future generations.

The memorial event is a celebration of his enduring legacy and profound impact on Uganda's development. It serves as a reminder to all Ugandans of the virtues of patriotism, leadership, and striving for greatness.

May his legacy live on, inspiring and motivating Ugandans to build a stronger, united, and prosperous nation.



# The Uganda Prisons Service

Plot 13/15 Parliament Avenue

P.O.Box 7182 Kampala

Tel(1): 256414342136

Tel(2): 256414256751

Fax(1): 256414343330

Fax(2): 256414344014

Email: [info@ugandaprisonsgo.ug](mailto:info@ugandaprisonsgo.ug)

Website: [www.prisonsgo.ug](http://www.prisonsgo.ug)