



**MONTHLY** UGANDA PRISONS SERVICE  
**NEWSLETTER**

**NOVEMBER 2023**



**DELEGATES OF PRISONS INFRASTRUCTURE IN AFRICA WORKSHOP GATHER IN KAMPALA, UGANDA**



**REGIONAL CONFERENCE ON RIGHTS OF JUSTICE AFFECTED WOMEN IN AFRICA, KAMPALA UGANDA 2023**



**OPENING OF THE 17TH EDITION OF UGANDA INTER-FORCES GAMES, NOVEMBER 2023**

## WISDOM CORNER:



Our children may learn about the heroes of the past. Our task is to make ourselves architects of the future

- **Jomo Kenyatta**

Personalities and fame pass; the revolution must remain.

- **Samora Machel**

While revolutionaries as individuals can be killed can be murdered, you cannot kill ideas.

- **Thomas Sankara**

Third World is a state of the mind and until we change our attitude as Africans, if there is a fourth, fifth and even sixth world, we will be in it.

- **Patrice L.O. Lumumba**

Education is not a way to escape poverty, it is a way of fighting it.

- **Julius Nyerere**

A man who says "I have learned enough and will learn no further" should be considered as knowing nothing at all.

- **Haile Selassie**

There is no passion to be found playing small - in settling for a life that is less than the one you are capable of living

- **Nelson Mandela**



FRANK BAINE MAYANJA

**SENIOR COMMISSIONER OF PRISONS  
(DEPUTY DIRECTOR - CORPORATE AFFAIRS  
AND PUBLIC RELATIONS OFFICER)**

Welcome to the November 2023 Edition of the Uganda Prisons Service Monthly Newsletter.

This issue highlights on: African Prisons Officers' gathering, Offender Management Training For MPs By PATS, Stanbic Bank Financial literacy program, UPS Canine Section, Stanbic Bank Uganda Medical Equipment Donation, Sports, Memory Lane, among others.

Enjoy.

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Publication of Uganda Prisons Service



18/11/2023

# PRESS RELEASE

## **THEFT AND RECOVERY OF 04 FIREARMS AND 116 ROUNDS OF AMMUNITION AT UG. PRISON KIBUKU**

On Thursday, 16<sup>th</sup> November 2023 at about 2000Hrs, unknown persons broke into UG. Prison Kibuku Armoury and stole 04 AK-47 guns and 116 rounds of ammunition. Kibuku Prison is located in the Eastern Region of Mbale.

Following a joint security operation, all the 04 guns and 116 ammunitions were recovered the next day. As a result of this operation, two suspects have been apprehended and are currently in Police custody.

A team of inspectors from Prisons Headquarters has been dispatched to Kibuku Prison to establish the facts behind the incident for further management.

A strong appreciation goes to the sister forces and the public for their vigilance that led to the success of the joint operation.

Uganda Prisons Service is committed to the fulfillment of its mandate and will do every thing possible to avoid the re-occurrence of such scenario.

A handwritten signature in blue ink, appearing to read 'Frank Mayanja Baine'.

**FRANK MAYANJA BAINE**

**SENIOR COMMISSIONER OF PRISONS**

**DEPUTY DIRECTOR CCA/SERVICE SPOKESPERSON**



## **PRESS RELEASE**

**23<sup>RD</sup> NOVEMBER, 2023**



### **NON FATAL ACCIDENT INVOLVING PRISONERS OF U.G. PRISON KYAZANGA, KOOKI REGION**

**On Thursday 23<sup>rd</sup> November 2023 at around 0900hrs, a party of fifteen (15) prisoners in transit for labour got involved in an accident at KAIKOLONGO – Katovu, Lwengo District.**

**They were on board vehicle reg. No. UAS-042B which was knocked from behind by a Fuso Truck Reg. UBD-901L.**

**As a result, three (03) prisoners sustained injuries and were rushed to Masaka Regional Referral Hospital for further management.**

**Fortunately, two (02) of the three (03) prisoners were discharged after treatment, while Prisoner No. KYA/100/2023 Niwamanya Junior charged of robbery remains admitted but not in danger.**

**A team of inspectors from Uganda Prison Headquarter has been dispatched to establish the facts on the ground.**

**Details to follow.**

**FRANK MAYANJA BAINE  
SENIOR COMMISSIONER OF PRISONS  
DEPUTY DIRECTOR CCA/SERVICE SPOKESPERSON**



02/11/2023

# PRESS RELEASE

## STARVATION ALLEGATIONS BY PRISONERS UNDERGOING TRAIL ON THE MAGARA MURDER CASE:

On the 31<sup>st</sup> October 2023, the aforementioned Prisoners through their lawyer claimed to have missed supper the previous day and breakfast while under custody at UG. Maximum Security Prison Upper, Luzira.

On the contrary, when the very Prisoners returned from court on the 30<sup>th</sup> October 2023 at around 2010 Hrs, they were able to have dinner. The following morning at around 0630 Hrs, they had breakfast together with others before proceeding to court.

Its also important to note, that the same Prisoners received visitors according to our visitors' register. Viz; Kato Unusu, Nakalega Mariam, Nansubuga Madinah, Nalubega Aisha, Nakonde Robinah, Lukwago Haruna, Lukayiya Abubakar, Ssebuguzi Umaru and Kimera Ronald.

Its **absolutely** not true that the Prisoners were starving and never got the chance to be visited at court.

Uganda Prisons Service strictly adheres to the Mandela Rules (International Standard Minimum Rules for Treatment of offenders) in the management of Prisoners through out the country.

**FRANK MAYANJA BAINE**

**SENIOR COMMISSIONER OF PRISONS**

**DEPUTY DIRECTOR CCA/SERVICE SPOKESPERSON**



**UGANDA PRISONS SERVICE**  
**MONTHLY STATISTICS SUMMARY**  
**October 2023**

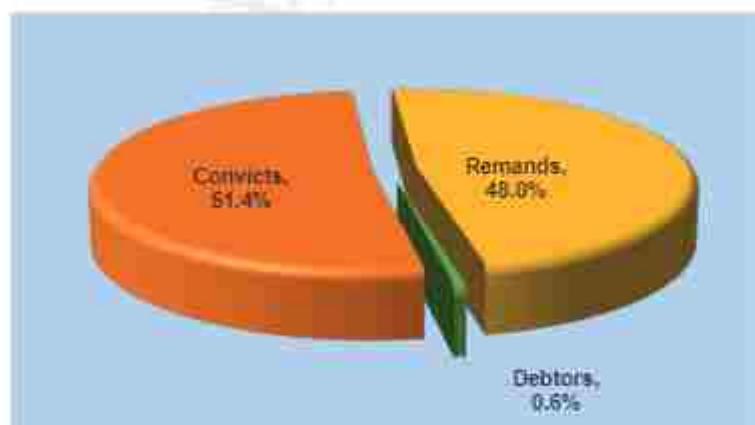
**1. PRISONERS**

**1.1. Population Change**

*Table 1: October, 2023 Average Population of Prisoners*

Categories	September 2023			October 2023			Percentage Change (%)
	Males	Females	Total	Males	Females	Total	
Convicts:	37,224	1,685	38,909	37,297	1,777	39,074	0.4
Remands:	34,632	1,750	36,382	34,754	1,710	36,464	0.2
Debtors:	350	123	473	361	107	468	-1.1
<b>Total:</b>	<b>72,206</b>	<b>3,558</b>	<b>75,764</b>	<b>72,412</b>	<b>3,594</b>	<b>76,006</b>	<b>0.3</b>
Percentage (%)	95.3	4.7	100.0	95.3	4.7	100.0	
Approved Capacity			20,996			20,996	
Occupancy Rate (%)			360.8			362.0	

**1.2. Percentage composition of remands, convicts and debtors**



**Figure 1:** Composition of Prisons population

**1.3. Monthly Population Trend of Prisoners from January to October, 2023.**



**Figure 2:** Trend of prisoners' population growth for the period from January to October 2023.



**1.4. Population Composition Trends for Convicts, Remands, and Debtors from January to October 2023.**



**Figure 3:** Monthly composition trends of convicts, remands, and debtors

**2. STAFFING POSITION**

**2.1 Staff Strength**

*Table 2: October 2023 Staff Strength.*

STAFF CATEGORY	GENDER		TOTAL
	Males	Females	
<b>Uniformed</b>	<b>9,791</b>	<b>4,043</b>	<b>13,834</b>
Senior officers	520	116	636
Principal officers	670	173	843
Non-Commissioned Officers (NCOs)	8,601	3,754	12,355
<b>Non-Uniformed</b>	<b>271</b>	<b>239</b>	<b>510</b>
Senior officers	100	78	178
Junior officers	171	161	332
<b>GRAND TOTAL</b>	<b>10,062</b>	<b>4,282</b>	<b>14,344</b>
Percentage	70.1	29.9	100.0

## 2.2 Uniformed staff by Rank

Table 3: Uniformed staff by Rank

Rank	Gender		Total
	Male	Female	
CGP	1		1
DCGP	1		1
ACGP	6		6
SCP	3		3
CP	15	5	20
ACP	16	6	22
SSP	41	7	48
SP	98	29	127
SASP	33	8	41
ASP	139	25	164
CASP	167	36	203
PO I	247	63	310
PO II	167	48	215
CPO	256	62	318
Ch/Wdr I	238	60	298
Ch/Wdr II	297	96	393
Ch/Wdr III	533	216	749
Sgt/Wdr	1,221	584	1,805
Cpl/Wdr	2,063	1,034	3,097
L/Cpl	686	320	1,006
Wdr	3,563	1,444	5,007
<b>Total</b>	<b>9,791</b>	<b>4,043</b>	<b>13,834</b>

## UPS & ICRC HOST AN INTERNATIONAL CONFERENCE: PRISON INFRASTRUCTURE AS KEY TO MODERN CORRECTIONS



*Minister for Internal Affairs, Maj. Gen (rtd) Kahinda Otafiire and CGP Can. Dr. Johnson Byabashaija, together with visiting African prisons' heads and other officials pose for a group photo.*

**F**rom November 14th to 17th 2023, Commissioner Generals and officers over seeing prison infrastructure and planning from across Africa convened in Kampala, Uganda. The purpose was to engage, exchange best practices, and share lessons learned from their respective contexts.

Hosted by the Uganda Prisons Services (UPS) and organized by the International Committee of the Red Cross (ICRC), the meeting brought together 69 senior correctional officers from 11 African countries. Experts from the International Committee of the Red Cross (ICRC), African Correctional Services Association (ACSA), International Corrections and Prisons Association (ICPA), and African Commission on Human and Peoples' Rights (ACHPR) were also in attendance.

During the official opening, Uganda's Minister for Internal Affairs, Maj. Gen (rtd) Kahinda Otafiire, highlighted the challenges faced by many prisons in Africa, especially those built during colonial times, which are struggling to accommodate growing populations and competing needs within limited infrastructure budgets. The Minister emphasized the need for governments to take a more proactive role in supporting correctional services. He also highlighted the impact of environments on individuals, reinforcing the need for holistic approaches to break the cycle.



*Minister for Internal Affairs, Maj. Gen (rtd) Kahinda Otafiire giving his speech*

The workshop included visits to Kitalya Prison, a recently opened facility showcasing modern infrastructure and planning, and Luzira Maximum Prison, built in 1925, offering insights into maintaining older prisons.

The Commissioner General of Prisons Can. Dr. Johnson Byabashaija raised concerns about the overcrowding in Ugandan prisons, reaching occupancy levels of 366%, impacting living standards.

UPS is investing in capacity building, particularly in engineering, to accommodate the growing prison population. He highlighted the recent graduation of five uniformed engineers from UPS cadets, boosting the institution's capability to manage the issue of overcrowded prisons.

He said that the discussion on prison infrastructure was relevant in this time even as the UPS continues to push for more funding for its prisons and political goodwill to make it happen.



CGP Can. Dr. Johnson Byabashaija giving his remarks

Dr. Byabashaija reflected on diverse incarceration rates at the Regional Prisons Infrastructures Conference. Questions arose about lower rates in Nigeria, Mozambique and more compared to Uganda. He said that in our region, DRC stands lowest while Rwanda holds the highest

A key outcome of the workshop was a call for African states to prioritize humanizing prisons by addressing challenges at national, sub-regional, and continental levels.

**VISIT TO KITALYA MINI-MAX PRISON**

Following the visit to Kitalya Prison, Wilson Magomu, Commissioner of Prisons (Deputy Director Productions and Engineering) emphasized the changing focus on maintenance in Ugandan prisons, citing the prioritization of security, safety, human rights compliance, and durability of structures.

He praised the innovative approach of Uganda Prisons' current Commissioner General from meticulous planning and benchmarking global facilities to negotiations with consultants, the journey to Kitalya's creation showcases visionary leadership in action



Inauguration of the Prisons Maintenance Guide Manual



Official at stand still reciting the anthems

Jean-Marc Zbinden, ICRC's Water and Habitat advisor in detention, underscored the guide's value in sharing Africa's maintenance experiences globally, emphasizing the critical role of proper maintenance in ensuring inmates' well-being.

Christoph Sutter, ICRC Kampala head of Delegation, commended the workshop's success in fostering exchanges among correctional services and lauded UPS's commitment to enhancing engineering and estate services. He highlighted collaborative efforts that made the workshop possible, involving ACSA, AU-ACHPR, and ICPA.



Visiting officials take a guided tour around Kitalya Mini-Max Prison



Visiting officials being briefed before embarking on a tour around UG Prisons Upper, Lusira-Kampala

## REGIONAL CONFERENCE ON THE RIGHTS OF JUSTICE AFFECTED WOMEN



*CGP Can. Dr. Johnson Byabashaija and other officials pose for a photo moment at the conference*

Uganda Prisons Service, in collaboration with Penal Reform International (PRI), United Nations Office on Drugs and Crime (UNODC) and Uganda Human Rights Commission (UHRC) supported by the Embassy of the Kingdom of Netherlands and French Embassy, convened a three-day regional conference at the Commonwealth Hotel, Munyonyo.

The event, titled "Unlocking Barriers: Rights of Women in the Criminal Justice System in Africa," was held at the Speke Resort Commonwealth Hotel in Munyonyo.

Commissioner General of Prisons, Can. Dr. Johnson Byabashaija highlighted the commitment to adopting gender-sensitive approaches within the Criminal Justice System.

He underscored the vital role of women in law enforcement and prison administration, noting that female staff constitute 30% of the total staff establishment in Uganda Prisons Service.

Dr. Byabashaija outlined the representation of women in key positions within the service and emphasized the need for humane treatment of female inmates, expressing concern over the conditions of incarcerated mothers.



*CGP Can. Dr. Johnson Byabashaija gives his remarks*

"We can't handle them the same way we handle other inmates; mothers need adequate space for themselves and their children," Dr. Byabashaija affirmed, shedding light on the commitment to provide beds for all female inmates despite the challenges in implementation.

Ms. Hadijja Namutebi, Senior Commissioner of Police representing the Inspector General of Police, highlighted the structural measures taken by the Uganda Police Force to address gaps in women's access to justice.

She emphasized the vulnerability of incarcerated women, acknowledging the need for tailored approaches to support this specific demographic.



*Ms. Hadija Namutebi, SCP makes her presentation*

Addressing the root causes behind the increase in female inmates, Ms. Jane Frances Abodo, Director of Public Prosecutions (DPP), pointed to issues of poverty, rising cases of Gender-Based Violence, and societal ignorance. She stressed the necessity for gender-sensitive interventions in the justice system, questioning whether sentences or social psycho-support would better serve these women, many of whom have a history of enduring hardship.



*Ms. Jane Frances Abodo (DPP) shares her experience*

The conference saw active participation from various stakeholders across African states involved in criminal justice systems. Presentations and discussions centered on identifying challenges faced by justice-affected women and proposing solutions to improve their rights and well-being.

A joint communique and action plan emerged from the conference, highlighting critical measures such

as prioritizing non-custodial alternatives for women, recruitment, and support for legal representation in the justice system.

The event culminated in a unified commitment to address the unique challenges faced by justice-affected women, emphasizing the importance of gender-sensitive approaches and collaborative efforts across African states to ensure equitable access to justice.



*CGP Gen. Dr. Johnson Byabashajja together with Ms. Jane Frances Abodo (DPP) at the conference*



*Panelists engage in a discussion at the conference*



*Visitors take on a guided tour around Luzira Women's Prison*

## SHARING THE VIRTUES OF PROFESSIONALISM: MILITARY POLICE IS INDUCTED ON CUSTOMER CARE FROM PATS LUZIRA



*Mr. Frank Baine, SCP and other Prisons officers share a photo moment with Military Police Officers after the training at the Prisons Academy and Training School (PATS)*

Mr. Frank Baine, Senior Commissioner of Prisons (Deputy Director Cooperation and Corporate Affairs and Service Spokesperson) conducted Customer care and Public Relations training to the 3rd intake of Military Police officers currently undergoing a month-long course on the 'Management of sophisticated and high-profile criminals at the Prisons Academy and Training School (PATS) in Luzira.

During his insightful interaction with the team, Mr. Baine emphasized the importance of core values such as Patriotism, Professionalism, Discipline and Humility in their duties as enshrined from articles 208 to 210 of 1995 Constitution of the Republic of Uganda as amended.

A significant part of his address focused on the consistent protection of human rights, even in challenging situations. He highlighted the importance of mindful implementation of lawful orders while preserving the force's image, its uniqueness and the distinctiveness of the military brand.



*Mr. Frank Baine, SCP giving a lecture to military Police officers*

"In our efforts to maintain law and order, it's crucial to remain vigilant, patriotic, professional, obedient to civilian authority, and disciplined. These qualities are the bedrock of a strong and respected security force," he emphasized.

Additionally, Mr. Baine stressed the significance of collaboration between different security institutions.

He urged the Military Police officers to work closely with sister forces like the Uganda Police, Uganda Prisons and other security agencies to achieve shared security objectives. Cooperation and coordination, he stated, are vital for effective crime prevention and control.

He also highlighted the need for community engagement and a shift in mindset among the Military Police officers encouraging them to actively contribute to Uganda's socio-economic transformation by building stronger connections with the communities they serve.

The Course, designed to equip Military Police officers with effective methods for handling sophisticated criminals while adhering to the Human Rights Enforcement Act, is expected to significantly enhance the force's professionalism and efficiency in service delivery.

## OFFENDER MANAGEMENT TRAINING FOR MILITARY POLICE BY UGANDA PRISON SERVICE, 2023



*UPS and UPDF senior officers share a photo moment after the Offender Management Training hosted at the Prisons Academy and Training School (PATS)*

The Commandant of Military Police, Brig. Gen. William Bainomugisha lauded Prisons Academy and Training School for its invaluable role in equipping officers to handle sophisticated & high-profile criminals as 184 Military Police officers successfully complete a month-long program.

He emphasized the critical role played by the institution in enhancing the capabilities of Military Police personnel, ensuring they can effectively respond to complex security situations.

Brigadier General Bainomugisha stressed that Military Police functions encompass a wide array of responsibilities, including maintaining law and order within the armed forces, reinforcing civilian law enforcement, detention, apprehension of offenders, and overseeing UPDF inmates.

Commending the Military Police, Ms. Brenda Sana, Commissioner of Prisons (Commandant PATS) praised the soldiers for their exceptional discipline exhibited throughout the comprehensive training program. She highlighted that they received in-depth instruction covering various aspects, including administration, records management, prison labor allocation procedures, rehabilitation

programs, basic human rights for prisoners, ideology, and practical demonstrations on the daily handling of detainees.

Expressing gratitude for the collaborative efforts with sister institutions, the Commandant emphasized the longstanding relationship between the Academy and Training School and other allied bodies. Since the initial intake of Military personnel training in 2018, the collaboration has been instrumental in enhancing the skills and expertise of Military Police officers.

Among the outstanding performers recognized during the ceremony were Capt Junior Owerawho, Private Masereka Rogers, and Private Krista Awayo. Their performance stood out, reflecting the high standards set by the training program.

The collaboration between the Uganda Prisons Academy and the Military Police signifies a crucial step towards fostering enhanced capabilities among security forces. It ensures that law enforcement officers receive specialized training to execute their duties effectively while upholding the rights and dignity of prisoners within the justice system.



## SECURITY AND SAFETY ADVANCEMENT AS UPS ADDS CANINE SECTION TO ITS SECURITY DETAIL



*Staff of Uganda Prisons and Uganda Police from canine unit in company of UPS and UP senior officers, after the passout ceremony*

In a demonstration of their dedication to strengthening security measures, 33 Uganda Police and 5 Uganda Prisons Officers completed an extensive five-month Basic Dog Handling Training and Care course. The completion of this training signifies a profound commitment to enhancing capacity and effectiveness within law enforcement.



*Best performing officer being awarded*



*UPS Canine unit demonstrate with their dogs after the training*

Mr. Baker Asinjah, Commissioner of Prisons (Human Resource Planning and Development), representing the Commissioner General of Prisons (CGP), shared a groundbreaking development during the ceremony. He announced Uganda Prisons Service's ambitious plan to establish Regional Canine Units across the country. This expansion is poised to significantly fortify security infrastructure within correctional facilities.

The Passout ceremony held at the Police Canine Unit Headquarters in Nsambya, Kampala, was graced by Ms. Ann Tusiime, SCP (Deputy Director Human Resource Development), representing the Inspector General of Police (IGP).



*Senior officers inspect kennels at the Police Canine Unit in Nsambya*

In her address, she lauded the graduates for their dedication and urged them to apply their newly acquired knowledge and skills to serve their communities diligently.

Highlighting the crucial collaboration between Uganda Prisons Service and Uganda Police Force, Mr. Asinjah emphasized the importance of continuous support in realizing this ambitious goal. This united effort underlines the shared contribution to ensuring the safety and security of both inmates and staff.

Established in 2012, the Uganda Prisons Canine Unit stands as a pivotal pillar of security and safety within correctional facilities. These skilled dogs excel in various roles, from conducting thorough searches and inspections to apprehending escapes and participating in rescue operations. Their expertise in Weapon and Narcotic detection, combined with their exceptional skills in escorts and guard duties, reinforces security measures comprehensively.



*Demo: Parade drills using dogs on the march*



*Demo: Standby using dogs on search alert*

## STANBIC BANK UGANDA LAUNCHES FINANCIAL LITERACY PROGRAM FOR PRISON OFFICERS AND SPOUSES



*Stanbic bank officials and UPS officers share a photo moment at the event*

**S**tanbic Bank Uganda has unveiled a groundbreaking initiative aimed at enhancing the financial literacy of prison officers and their spouses across the country. The program, launched in collaboration with Uganda Prisons Service, seeks to equip officers with essential financial management skills, empowering them to make informed decisions about their money and ultimately improve their economic well-being.

The transformative training program was announced following discussions between Can. Dr. Johnson Byabashaijja, the Commissioner General of Uganda Prisons, and Ms. Anne Juuko, the Chief Executive of Stanbic Bank Uganda.

Ms. Stella Nabulya, Commissioner of Prisons, (Regional Prisons Commander -Kampala Extra Region), commended Stanbic Bank for the opportunity to acquire new skills and transform the lives of the staff.

She emphasized that many prison officers face significant challenges in managing their finances and expressed optimism that this initiative would significantly impact their financial well-being.



*RPC Kampala (R), Stella Nabulya, CP, giving her welcome remarks*

The initiative highlights Stanbic Bank's commitment to its purpose, 'Uganda is our home; we drive her growth,' as articulated by Mr. Israel Arinaitwe, the Head of Private and Personal Banking.

Arinaitwe stressed the bank's pledge to provide free financial literacy training to the entire staff of Uganda Prisons, covering all five regions and 49 prisons across the nation. The initiative aims to benefit approximately 52,416 officers and their families, addressing critical financial challenges they face in their personal and professional lives.



*Mr. Israel Arinaitwe, giving a speech on behalf of Stanbic Bank*

Arinaitwe stressed the bank's pledge to provide free financial literacy training to the entire staff of Uganda Prisons, covering all five regions and 49 prisons across the nation. The initiative aims to benefit approximately 52,416 officers and their families, addressing critical financial challenges they face in their personal and professional lives.

During the launch event, Ali Lwanga, the Stanbic Bank Kampala Metropolitan area Regional Manager, emphasized the program's focus on tackling prevalent financial issues identified through discussions with the Prisons leadership. These issues include managing multiple loans, dealing with financial burdens from extended families, coping with redundant families and children, limited access to proper medical care, and balancing expenses on modest government salaries.



*Officers recite anthems*

Through a series of tailored financial literacy clinics, Stanbic Bank plans to provide practical solutions and guidance to empower the prison fraternity to overcome these challenges effectively.

Moreover, Stanbic Bank has committed to providing a special financial partnership waiver, such as subsidizing interest rates on various financial products, to support all prison officers nationwide.

Charles Ocici, the Executive Director of Enterprise Uganda, who lead the training program, stressed the importance of principles like time management and competency building for financial independence. Ocici highlighted the need for ethical conduct and discipline as key factors in overcoming poverty.



*Charles Ocici, the Executive Director of Enterprise Uganda giving a lecture*

Additionally, Nelson Kasada, the Programmes Manager at the Stanbic Business Incubator, encouraged officers to explore free training opportunities for small and medium enterprises (SMEs) offered by the bank. This initiative aims to enhance local SMEs' capacities and promote business resilience and sustainability.

The collaboration between Stanbic Bank Uganda and Uganda Prisons marks a significant step toward empowering officers and their families with crucial financial literacy skills. This initiative reflects a commitment to fostering economic growth and stability within the community, ultimately striving towards a more financially empowered society.



*Introduction on horizontal Literacy on going in Lusira*

## REHABILITATION: UPS TRANSFORMING INMATES' LIVES THROUGH AGRICULTURE



*Prisoners at Ragem Prisons Farm participating in post harvest handling.*

**R**agem Prison Farm in Pakwach District isn't just a correctional facility; it's a place where inmates are discovering new skills that promise a fresh start. For inmates, who had never laid their eyes on a cotton plant before, this farm has been transformative.

Thanks to a law enacted in 2000 by the Minister of Internal Affairs, prisoners contributing labor to private or government projects are entitled to compensation. Skilled inmates, be it teachers or carpenters, earn 1,398 shillings daily, while semi-skilled counterparts make 699 shillings.

Those without specific skills, often engaged in tasks like digging, receive 280 shillings per day. These payments aren't just financial rewards but are part of a larger move within the prison system, shifting from punishment-focused methods to corrective rehabilitation.

Dr. Johnson Byabashaija, Commissioner General of Prisons, sheds light on the Uganda Prisons Service's venture into commercial maize farming and, more recently, cotton cultivation.

This strategic shift towards cotton farming, prompted by a presidential directive, aims to bolster national cotton production, countering the trend of local farmers favoring more lucrative crops. However, cultivating cotton demands intensive labor and incurs significant costs, dissuading small-scale farmers from its pursuit.



*Mr. Peter Nuwagaba, SP, shows off collected cotton at Ragem Prison Farm.*

Under the guidance of Mr. Peter Nuwagaba, Superintendent of Prisons (Officer in Charge of Ragem Prison Farm), the strides made in cotton production is yielding numerous fruits. His management have not only facilitated the cultivation of cotton but have also overseen the integration of this initiative into the rehabilitation program for inmates.

Inmates are not only learning agricultural skills but are actively contributing to the larger goal of enhancing cotton production, playing a pivotal role in both their personal rehabilitation and the broader economic aspirations of the nation.

Recognizing the Uganda Prisons' vast arable land and agricultural expertise, the President entrusted them with large-scale cotton farming. Over 44,000 acres of their total 60,000-acre property have been dedicated to cotton farming. The ambitious goal is to yield one million bales of cotton per season.

## SECURING THE FUTURE THROUGH COTTON PAN



*Delivery of cotton to the ginnery, Kaberamaido Prison*



*Prisoners picking cotton at Orom Ti-Kau Prisons Farm, Northern Region*

**T**ransitioning from cultivation to the readiness of cotton, the Ug. Prison Farm Orom Ti-Kau stands poised with bales of cotton, a tangible manifestation of the diligent efforts invested in the entire production cycle. The bounty of ready cotton not only symbolizes a successful harvest but also serves as a beacon of hope for the revival of Uganda's textile industry.

The UPS's involvement in cotton production extends far beyond the confines of farming. It represents a multifaceted approach to addressing crucial aspects of national development. By prioritizing sustainable agriculture, the UPS is actively contributing to the country's food security initiatives. Furthermore, the revival of the textile industry through cotton production holds promise for economic growth, job creation, and the restoration of a once-thriving sector.

The commitment to sustainable agriculture and the revival of the textile industry echoes the Uganda Prisons Service's broader vision of contributing to national development. Through strategic initiatives like these, the UPS not only fulfills its core mandate of correctional services but also stands as a beacon of progress and innovation in fostering a sustainable and prosperous future for Uganda.

## STANBIC BANK EMPOWERS SOUTHERN REGION PRISON STAFF WITH FINANCIAL LITERACY TRAINING



*Stanbic bank and UPS Masaka Main prison staff members pose for a photo moment*

Stanbic Bank Uganda took a significant step towards fostering economic growth among Southern Region prison staff and their spouses through a financial literacy program held at Masaka Main Prison. The event witnessed active participation from diverse staff members representing all 17 prison units in the region.

Mr. Godfrey Obbo, Senior Superintendent of Prisons and Regional Prisons Commander (Southern Region), emphasized the paramount importance of financial literacy during his opening remarks, praising Stanbic Bank Uganda for orchestrating this impactful program.

He highlighted the critical need to equip officers and their families with essential financial management skills, acknowledging the program's role in empowering staff and fostering stability and well-being.



*Mr. Godfrey Obbo, SSP at the event*

The event featured Mr. Frank Kagwa, Employee Value Banking Manager at Stanbic Bank Uganda, leading discussions covering a wide array of pertinent financial themes.

These encompassed adept management of multiple loans, handling extended family financial responsibilities, navigating challenges of redundancy, effective budgeting, cultivating a savings culture, crafting robust investment plans, and implementing sustainable financial management strategies, among others.



*Session underway*

The session aimed to provide practical knowledge and actionable insights, empowering officers to navigate diverse financial situations skillfully and achieve greater financial resilience.

Stanbic Bank reaffirmed its commitment to supporting prison officers across the country by pledging specialized and expedited financial partnerships. This support includes subsidizing interest rates on various financial products, showcasing the bank's dedication to promoting financial well-being.

## SOCIAL CORPORATE RESPONSIBILITY: STANBIC BANK UGANDA DONATES MEDICAL EQUIPMENT TO ENHANCE HEALTH CARE IN PRISONS



*The Stanbic bank visiting teams together with prisons officers pose with some of the medical assortments*

Stanbic Bank Uganda extended its support to Uganda Prisons Service by donating a substantial assortment of medical equipment aimed at improving healthcare services for both staff and inmates. The donation, comprising Mama Kits, mosquito nets, and surgical tools, was officially handed over during a ceremony at the Luzira Prisons Health Center IV.

Ms. Kim Kamarebe, the Non-Executive Board Director of Stanbic Bank Uganda, spoke passionately about the significance of this generous donation. She highlighted how these items would significantly aid expectant mothers during and after delivery, offering them a chance for a healthier start in their new roles as mothers.

"Stanbic Bank is dedicated to making a positive impact on the lives of the communities we serve. We believe that every member of society, regardless of their circumstances, deserves access to quality healthcare," stated Ms. Kamarebe. "Pregnant women within the prison system should not be deprived of the basic necessities required for a safe and healthy childbirth.

Our donation of Mama Kits, mosquito nets, and surgical tools is a testament to our commitment to contributing to the Sustainable Development Goals (SDGs) that aim to improve the lives of all individuals."



*An expectant mother being given some of the gifts*

The donation ceremony took place at the Luzira Prisons Health Center IV, a critical healthcare facility within the Ugandan prison system. Dr. Kissa, the Medical Superintendent at Luzira Prisons Health IV, expressed deep gratitude for the timely and much-needed contribution from Stanbic Bank Uganda.

"Access to quality healthcare is essential, and we are truly grateful for this generous donation," said Dr. Kissa. "The Mama Kits and surgical tools will enhance our ability to provide adequate care during childbirth and for general healthcare needs, while the mosquito nets will help protect inmates from vector-borne diseases, which can be particularly prevalent in this environment."



## SOCIO-ECONOMIC DEVELOPMENT ON THE PATH TO UGANDA'S VISION 2040: UPS CONTRIBUTION



*Ongoing construction of a 4,000 mt silo at Butai and LUGORE Prisons farms located in mid western and northern regions respectively*

Uganda Prisons Service (UPS) has been a crucial contributor to Uganda's journey towards socio-economic development in alignment with Vision 2040. The UPS vision, "A center of excellence in providing human rights-based correctional services in Africa," has led to a series of Strategic Investment Plans (SIP) that have not only transformed the correctional service but have also become integral to the nation's developmental goals.

Over the years, UPS has aligned its strategic plans with the broader development agenda, making significant contributions to various sectors, and laying the groundwork for a more prosperous and equitable Uganda. Here, we explore the substantial impact of UPS in this journey:

**Infrastructure Development:** Under the SIPs, UPS has focused on infrastructure development, with a particular emphasis on prisoners' accommodation and health infrastructure. This is essential for the welfare and rehabilitation of inmates, contributing to their successful reintegration into society, thereby reducing recidivism.

**Economic Productivity:** SIP IV, aptly named "Productive Correctional Service," is a testament to UPS's commitment to transforming prisoners into responsible, law-abiding, and economically productive citizens. Through initiatives like cotton production, seed processing, livestock rearing, and commercial maize cultivation, UPS has not only contributed to the nation's food security but has also given inmates valuable skills and employment opportunities upon release.



*Commercial Maize Production in Butai Prison farm in Northern Uganda*



*Sights of Kibuka Mitali Max Prisons located in Wakiso District, it's the best Prison facility in the East and Central Africa with modern setup in its infrastructural layout*

**Reviving Prisons Industries:** UPS has breathed new life into Prisons Industries, which now supplies furniture to various Ministries, Departments, and Agencies (MDAs), schools, and Local Governments. This not only boosts the local economy but also provides employment to inmates, helping them reintegrate into society as responsible citizens.



*Hon. Kahinda Otalire, Minister for Internal Affairs inspecting tailoring workshop in Kitabya which has engaged in production of uniforms for inmates and staff.*



*Products of Prisons Industries at the National Agricultural Show*

**Interaction of ICT and Access to Justice:**

Development in ICT infrastructure, policies, and systems, coupled with the "Production of prisoners to courts," has streamlined legal processes within the correctional system. This enhances access to justice for inmates, a critical component of Vision 2040's goal of a more equitable society.



*Video teleconferencing project enrolled in all district Main Prisons country wide.*

**Staff accomodation problem nipped in the bud:**

UPS recognizes the importance of staff welfare in delivering quality correctional services. Initiatives to improve staff accommodation, healthcare services, and food security have a direct impact on the well-being of those who play a crucial role in the rehabilitation and reintegration of inmates.



*Newly completed Staff Quarters at Ntungamo Prison.*

**Transitioning from punitive to correctional policy:**

The development of a comprehensive corrections policy and rehabilitation model is vital to ensure the effectiveness and fairness of correctional services. This further aligns with Uganda's commitment to uphold human rights.



*Inmates take on computer lessons*

**Enhancing the overall efficiency of the justice system:**

The Strategic Development Plan (SDP) of UPS, aligned with National Development Plan III, is a commitment to Uganda's vision for the future. Through these strategic investments, UPS is not just managing the correctional system but actively contributing to the socio-economic development of the nation. By empowering inmates with skills, promoting economic productivity, enhancing staff welfare, and improving infrastructure, UPS is not only nurturing the rehabilitation of offenders but also facilitating the transformation of Uganda into a more prosperous and equitable society as envisioned in Vision 2040.

## PRIORITIZING HEALTH: MATERNITY HEALTH CARE IN LUZIRA WOMEN'S PRISON:



*Inmate mothers attend to their children inside a mothers maternity ward at Luzira Womens' Prison*

**T**he provision of comprehensive maternity healthcare becomes paramount in safeguarding the well-being of women within Prisons.

Pregnancy within correctional facilities brings forth complex health needs within the structure of these centers. Acknowledging these unique challenges, Luzira Womens' Prison has taken proactive measures to ensure specialized care for pregnant inmates, ensuring their health and dignity are upheld.

Uganda Prisons Service, collaborating closely with healthcare professionals, have implemented dedicated prenatal care programs tailored to meet the specific needs of incarcerated expectant mothers. Regular health check-ups, access to prenatal vitamins, and specialized medical attention throughout the pregnancy period are vital services extended to these women.

Furthermore, the Prison has facilitated access to safe delivery services within adequately equipped and staffed facilities. This ensures that expectant mothers receive the necessary medical attention and support during childbirth.

Beyond childbirth, postnatal care facilities has been established enabling mothers to receive essential

care and support for themselves and their newborns. This encompasses crucial services like breastfeeding assistance, postpartum check-ups, and guidance on infant care.

Another significant facet of this initiative is the focus on the mental and emotional well-being of the mothers. The facility offers specialized counseling and support services to assist these women in navigating the challenges of pregnancy, childbirth, and postpartum phases within the correctional setting. By providing comprehensive maternity healthcare, UPS aims to ensure the physical health of these women and their newborns while offering them necessary care during a transformative phase of their lives.

Ultimately, the provision of maternal healthcare stands as a symbol of compassion and acknowledgment of the fundamental right to quality healthcare, irrespective of one's circumstances, in the Ugandan context.



*An inmate mother with her twins at Luzira Womens' Prison*

## SPORTS AND GAMES FOR ENHANCED COOPERATION AMONG UGANDA SECURITY FORCES: 17TH EDITION OF INTER-FORCES GAMES AND SPORTS, NOVEMBER 2023



*The chief guest, Minister for Internal Affairs, Maj. Gen (ret) Kabinda Otafiro share a photo moment with force officials at the inauguration of the 17th edition of the Uganda Inter-Forces Games and Championships*

**T**he 17th Edition of the Uganda Inter-Forces Games and Championships was a celebration of athletic excellence and collaboration among the country's four armed forces. Hosted by the Uganda Police Force (UPF) at the Police Training School in Kabalye, Masindi district, the games unfolded from November 18th to December 1st, 2023. Under the theme "Fostering Wellness and Inter-Agency Cooperation for a Safe and Secure Uganda," the event aimed to enhance joint operations for sustainable national security, socio-economic transformation and development.

**Participation and Events** A total of 712 players and athletes representing the Uganda People's Defense Forces (UPDF), Uganda Police Force (UPF), Uganda Prisons Services (UPS), and Uganda Wildlife Authority (UWA) engaged in eight disciplines, including football, netball, volleyball, darts, athletics, handball, taekwondo, and range events. Both male and female categories were featured across these sports.

The tournament was supported by 75 officials and technical staff who ensured the smooth running of the competition.



*Officers with flags raised marching through Masindi town during the games' opening ceremony*

The donation ceremony took place at the Luzira Prisons Health Center IV, a critical healthcare facility within the Ugandan prison system. Dr. Kissa, the Medical Superintendent, while the mosquito nets will help protect inmates from vector-borne diseases, which can be particularly prevalent in this environment."

### Official Launch

The Deputy Inspector General of Police (DIGP) Tumusiime Katsigazi officially flagged off the 17th Edition of Inter-forces Games on November 17, 2023 at Police Headquarters, Naguru.

He urged competing teams not only to strive for international representation but also to enhance network building among security forces for the collective improvement of the country's security.

**Opening Ceremony**

The prestigious Inter Forces Games & Championship 2023 commenced with grandeur as Hon. Kahinda Otafiire, Minister of Internal Affairs, graced the opening ceremony at the Police Training School, Kabalye in Masindi District. Amidst a backdrop of camaraderie and sportsmanship, the Minister emphasized the pivotal role of discipline and unity within the forces as foundational elements crucial for Uganda's continued progress and prosperity.

Addressing a captivated audience during the inauguration of #InterforcesGames2023, Hon. Kahinda Otafiire highlighted the significance of unity among the forces. He underscored its profound impact on the nation's trajectory, emphasizing that unity stands as a cornerstone for a safer and more secure Uganda. The Minister ceremoniously declared the competitions open, marking the commencement of what promises to be an electrifying series of events.



*Minister for Internal Affairs, Maj. Gen (ret'd) Kahinda Otafiire presents his speech*

The event saw the distinguished presence of Dr. George Muge, Assistant CGP (Director Corporation and Corporate Affairs), representing the Commissioner General of Prisons, who proudly stood as a beacon of support for the Uganda Prisons Service (UPS) participants at #InterforcesGames2023.

Dr. Muge's impassioned rallying call encouraged UPS representatives to double their efforts, echoing the sentiment that success is not just measured in victories on the field but in the spirit of unity and collaboration fostered through sports.



*ACGP (CCA) Dr. George Muge, ACGP, presents CGP's communication*

Under the resonating theme of 'Fostering wellness & Interagency cooperation through sports for a safer & secure Uganda,' Dr. George Muge's words echoed the collective ambition of the participating forces. His inspiring address further solidified the commitment of Uganda Prisons Service to the values of teamwork, camaraderie, and dedication to a safer Uganda.

**Highlights of the Games**

The Uganda Police Force emerged as the overall winner, securing six gold medals and five silver medals, claiming the top spot. Uganda Prisons Service displayed their prowess with an outstanding performance, earning four golds and four silvers to secure a commendable second place. The Uganda Peoples Defence Forces (UPDF) claimed the third spot with three gold medals, one silver, and five bronze medals, while the Uganda Wildlife Authority (UWA) achieved a respectable fourth place.



*Hon. Huda Oloru Abason, Minister of State for Defence (Veteran Affairs) receives a trophy from ACGP (CCA) Dr. George Muge*

Remarkable individual performances were also celebrated. Remegius Ocabal stood out in volleyball, securing the Most Valuable Player (MVP) title, while Andrew Emomeri's precision in darts earned him the accolade of Best Darter. Lillian Ajio's exceptional skills in netball and Gilbert Ojok's outstanding talent in handball were duly recognized, showcasing the diverse strengths of the participating teams.

Winnie Kizza of the Uganda Prisons Taekwondo Team emerged triumphant at the InterForces-Games2023, clinching a coveted Gold medal and securing the title of the best female fighter in Taekwondo.



*Volleyball winners pose with their accolades*



*Darts Champion, Andrew Emomeri was recognised as the Best Darter*

In addition to the sporting achievements, the Uganda Police Force showcased excellence in the shooting range competitions, clinching top positions in various categories.

**Unity through Sports**

The annual Inter-Forces Games serve as a platform to foster unity and cooperation among Uganda's armed forces. Not only do these games celebrate athletic talent, but they also reinforce the bonds of collaboration among the participating institutions. The rotational hosting of the games exemplifies the commitment of these forces to solidarity and joint efforts.

During this year's Interforces Games, a substantial environmental endeavor unfolded as 1200 Mahogany trees were planted across the district. This effort among the armed forces participating in the games exemplifies a unified stance towards environmental conservation and community enrichment.

The tree planting initiative signifies a proactive approach to combat deforestation, showcasing a collective commitment to combating climate change and fostering sustainability. Beyond the sporting event, the plantation stands as a meaningful legacy, symbolizing the armed forces' dedication not just to athletic prowess but also to the enduring ecological health and vitality of Masindi District and its environs.



*Greening Uganda: UPS Officers participate in the Mahogany tree planting exercise as part of Inter-forces G.Ss activity*

# PICTORIAL



## GLAMOUR AS PRISONS RECEIVE 2022/23 NETBALL SUPER LEAGUE TITLE



*The acting MNF president Brig. Gen. Flavia Byekwaso hands over the Netball trophy to the Prisons team*

In a dazzling awards ceremony, the coveted 2023 Netball Super League Title was claimed by the triumphant Prisons team. The event, a sparkling celebration of talent and teamwork within the Uganda Netball fraternity, saw players, coaches, and supporters unite in honor of Prisons' remarkable performance throughout the season.

The crowning moment transpired with the presentation of the championship trophy, illuminating the faces of players and coaches alike, brimming with pride for their exceptional achievements.

The climax of the season unfolded with a gripping final encounter where Prisons seized victory against KCCA with a scoreline of 46-41 at Kamokya TLC. This hard-fought win propelled Prisons to the top spot, securing the National Netball Super League with a total of 38 points, marking their fourth title after previous triumphs in 2009, 2017, and 2018.

Reflecting on their victorious journey, Coach Imelda Nyongesa shared, "Our initial losses in the first round were unexpected. However, we regrouped,



*Mr. David Okiring, PRRO (Sports) hands over a certificate to the team captain*

focusing on our strengths. I reminded my players that despite those setbacks, the league was within our grasp. Their commitment paid off, and I'm immensely proud of our accomplishment."

Nyongesa acknowledged the challenging road ahead, anticipating a tough defense of the title against competitive adversaries eyeing the champions' mantle.

David Okiring, PRRO (Sports) at Prisons Headquarters, representing the Commissioner General of Prisons, officiated the ceremony, officially handing over the prestigious title to the Prisons team. He highlighted Uganda Prisons Service's leadership in talent identification across all sporting disciplines,





*Mr. David Okiring, giving his speech on behalf of CGP*

The Uganda Netball Federation hosted the event at Climax in Makindye, encapsulating the thrill and excitement of this illustrious victory.

In the wake of this triumph, Coach Byekwaso expressed optimism, affirming efforts to secure sponsorship for the league, emphasizing the importance of support for a successful upcoming season.



*VIVA! UPS: She cranes champions celebrate*

Additionally, Byekwaso urged players and coaches to remain focused on the sport, steering clear of ongoing political distractions, underscoring the significance of prioritizing netball amidst external influences.

The electrifying 2023 Netball Super League season culminated in a testament to skill, resilience, and unity, showcasing the prowess of Prisons and setting the stage for an exhilarating defense of their championship in the seasons to come.

## QUEST FOR REDEMPTION:UGANDA PRISONS HANDBALL CLUB AIMS TO REGAIN LOST GLORY



*UPS Handball team members*

### **Mens' side**

The once-dominant force in Ugandan handball, Uganda Prisons Men's team, faces a tough challenge this season. Trailing bitter rivals UPDF by 4 points, their legacy of decade-long success is under threat. With 7 wins, 3 draws, and 3 losses in 13 games, their competitive spirit remains evident. Yet, the past two years have seen their rivals seize the top spot.

Renowned for their excellence, this team now navigates an uphill battle to reclaim their former glory. As they confront UPDF's dominance, the burning question is whether their legacy will fuel a remarkable comeback or if their rivals will continue to rule.

The season ahead promises suspense as these handball titans aim to rewrite their destiny in the history.

### **Womens' side**

The Women's team nears the top spot with just two games remaining. Their impressive 23 points from 13 matches, including 11 wins, 1 draw, and 3 losses, places them in prime position for the coveted title. Their consistent performance have propelled them to the brink of championship glory.

The team's relentless focus on the court have marked them as serious contenders. As the season finale approaches, anticipation grows to witness a potential historic win.

## PRISONS VOLLEYBALL CLUB REIGNS SUPREME ATOP SERIE B TABLE, AND WARMING UP FOR SERIE A PROMOTION



*Team work is key! - UPS Volleyball team drums for victory*

The Prisons Volleyball Club stands tall, perched at the summit of the Serie B table in Uganda's Volleyball League. Their performance has seen them dominate the league, securing the top position with an outstanding record.

With an impressive tally of 6 wins out of 7 matches played, Prisons Volleyball Club has established an awe-inspiring presence on court. Their relentless pursuit of victory has been evident, with their sole loss failing to deter their ascent to the pinnacle of the league.

The team's ascent to the top has been orchestrated by a stellar roster boasting remarkable talents. Players such as Remegius Ocabal, Solomon Okanya, Brian Mutegana, and a lineup of stellar athletes have contributed significantly to their success. Their synchronized teamwork, strategic prowess, and unwavering determination have propelled them to the forefront of Serie B.

Their achievements haven't gone unnoticed, and their eye-catching performances have placed them on the brink of a remarkable return to the prestigious Serie A, the top echelon of Uganda's Volleyball League.

The team's management, coaching staff and the players themselves have expressed a shared ambition to solidify their dominance in Serie B and clinch the promotion to Serie A.

# DOWN THE MEMORY LANE



*CGP Can. Dr. Johnson Byabashaija and other prisons officers after the lecture of opportunity at National leadership institute (NALI), kyankwanzi intake 7/2009*

## ORBITUARY

The Commissioner General of Prisons announces the deaths of fallen Comrades



**10570 Cpl/Wdr  
Khaumba Milton**  
U.G Prison Butaleja  
Age: 53  
D: 06th November 2023



**10705 Cpl/Wdr  
Kabaire James**  
U.G Prison Murchison Bay  
Age: 51  
D: 17th November 2023



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